Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

| Α | For the | 2022 calendar year, or tax year beginning and e | ending | | | | |
|---------------|---------------------------------------|---|---------------------------------|-------------------------------------|-------------------------------|--|--|
| | Check if applicable | C Name of organization | | D Employer identific | cation number | | |
| | Addres | | | | | | |
| | Name change | | | 26-27630 | 38 | | |
| | Initial return Final return/ | Number and street (or P.O. box if mail is not delivered to street address) 1201 L STREET NW, FLOOR 2 | E Telephone number 202-824-8683 | | | | |
| | termin- ated | | | G Gross receipts \$ | 56,870,978. | | |
| | Amend return | WASHINGTON, DC 20005 | | H(a) Is this a group re | turn | | |
| | Applica tion | F Name and address of principal officer: WEND1 100NG | | for subordinates | ? Yes X No | | |
| _ | pendin | SAME AS C ABOVE | | H(b) Are all subordinates in | cluded? Yes No | | |
| 1 | Tax-exe | empt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) o | r 527 | 1 | list. See instructions | | |
| | Websit | | 1 | H(c) Group exemption | | | |
| | art I | organization: X Corporation Trust Association Other Summary | • | • | 1 State of legal domicile: DC | | |
| ė | 1 1 | Briefly describe the organization's mission or most significant activities: ${\color{red} {	ext{SEE}} \ 	ext{SEE}}$ | CHEDU: | LE O | | | |
| Governance | 2 | Check this box if the organization discontinued its operations or dispose | ed of more | than 25% of its net ass | ets | | |
| Ver | 3 | | | 3 | 18 | | |
| မ် | 4 | Number of independent voting members of the governing body (Part VI, line 1b) | | | 18 | | |
| oğ y | 5 5 | Total number of individuals employed in calendar year 2022 (Part V, line 2a) | | | 477 | | |
| jį. | 6 | Total number of volunteers (estimate if necessary) | | | 1580 | | |
| Activities & | 7 a | Total unrelated business revenue from Part VIII, column (C), line 12 | | | 0. | | |
| _ | <u></u> b | Net unrelated business taxable income from Form 990-T, Part I, line 11 | <u></u> | 7b | 0. | | |
| | | | | Prior Year | Current Year | | |
| Revenue | 8 | Contributions and grants (Part VIII, line 1h) | | 46,645,843. | 56,675,517. | | |
| | 9 | Program service revenue (Part VIII, line 2g) | | 0. | 0. | | |
| ě | 10 | Investment income (Part VIII, column (A), lines 3, 4, and 7d) | | 29,833. | -45,747. | | |
| | ייין י | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | 125,958. | -266,649. | | |
| _ | | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | 46,801,634. | 56,363,121. | | |
| | 1 | Grants and similar amounts paid (Part IX, column (A), lines 1-3) | | 1,322,252. | 3,337,564. | | |
| | 1 | Benefits paid to or for members (Part IX, column (A), line 4) | | 0. 30,902,396. | 0. | | |
| Ses | 15 | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | | 0. | 39,658,203. | | |
| Expenses | 16a | Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) 2,264,62 | | 0. | 0. | | |
| X | D | | | 9,437,268. | 10,487,521. | | |
| | '' | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | | 41,661,916. | 53,483,288. | | |
| | 1 | Revenue less expenses. Subtract line 18 from line 12 | | 5,139,718. | 2,879,833. | | |
| | 4 | nevenue less expenses. Oubtract line 10 nom line 12 | Be | ginning of Current Year | End of Year | | |
| ets (| 20 | Total assets (Part X, line 16) | | 33,572,798. | 51,203,981. | | |
| Assi | 21 | Total liabilities (Part X, line 26) | | 9,284,878. | 24,385,544. | | |
| Net Assets or | 22 | Net assets or fund balances. Subtract line 21 from line 20 | | 24,287,920. | 26,818,437. | | |
| | art II | Signature Block | • | | • | | |
| Und | der pena | ties of perjury, I declare that I have examined this return, including accompanying schedules | and stateme | ents, and to the best of my | knowledge and belief, it is | | |
| true | e, correc | t, and complete. Declaration of preparer (other than officer) is based on all information of whi | ich preparer | has any knowledge. | | | |
| | | | | | | | |
| Sig | | Signature of officer | | Date | 200 | | |
| He | re | WENDY YOUNG, PRESIDENT Word TO | | 10/20/20 |)23 | | |
| | | Type or print name and title | | Data Luci | DTIN | | |
| Pai | d | Print/Type preparer's name ELIZABETH W. HELLER Preparer's signature | | Oate 0/19/23 Check if self-employe | PTIN P00397829 | | |
| Pre | parer | Firm's name RSM US LLP | | | 2-0714325 | | |
| Use | Only | Firm's address 1250 H STREET, SUITE 700 | | | | | |
| | | WASHINGTON, DC 20005 | | Phone no. 20 | 2-293-2200 | | |
| Ма | y the IF | S discuss this return with the preparer shown above? See instructions | | | X Yes No | | |

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the

OMB No. 1545-0047

forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Taxpayer identification number (TIN) Type or Name of exempt organization or other filer, see instructions. print KIND, INC. 26-2763038 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 1201 L STREET NW, FLOOR 2 return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions. 20005 WASHINGTON, DC Enter the Return Code for the return that this application is for (file a separate application for each return) Application Return **Application** Return Is For Code Is For Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) WENDY YOUNG The books are in the care of ► 1201 L STREET NW, FLOOR 2 - WASHINGTON, DC 20005 Telephone No. ► 202-824-8683 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box
and attach a list with the names and TINs of all members the extension is for. I request an automatic 6-month extension of time until NOVEMBER 15, 2023, to file the exempt organization return for the organization named above. The extension is for the organization's return for: ► X calendar year 2022 or , and ending If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

instructions

| Par | Statement of Program Service Accomplishments |
|-----|--|
| | Check if Schedule O contains a response or note to any line in this Part III |
| 1 | Briefly describe the organization's mission: |
| | TO ASSIST AND PROTECT UNACCOMPANIED CHILDREN WHO ARE PARTIES TO |
| | JUDICIAL OR REGULATORY PROCEEDINGS ARISING FROM THE IMMIGRATION LAWS |
| | OF THE U.S., WHETHER IN THE CONTEXT OF REMOVAL PROCEEDINGS OR |
| | APPLICATIONS FROM ASYLUM OR OTHERWISE, BY PROVIDING PRO BONO LEGAL |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the |
| | prior Form 990 or 990-EZ? $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$ |
| | If "Yes," describe these new services on Schedule O. |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No |
| | If "Yes," describe these changes on Schedule O. |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. |
| | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |
| | revenue, if any, for each program service reported. |
| 4a | (Code:) (Expenses \$ 35,535,886. including grants of \$ 1,922,126.) (Revenue \$ |
| | THROUGH STRATEGIC PARTNERSHIPS, KIND PROVIDES PRO BONO LEGAL |
| | REPRESENTATION FOR REFUGEE AND MIGRANT CHILDREN ACROSS THE U.S. KIND'S |
| | LEGAL PROGRAMS TEAM IS COMPRISED OF LEGAL PROFESSIONALS WHO, TOGETHER |
| | WITH OUR EXTENSIVE NETWORK OF PARTNERS FROM LAW FIRMS AND CORPORATIONS, |
| | REPRESENTING OVER 6,500 UNACCOMPANIED CHILDREN IN 2022. IN ADDITION TO |
| | PROVIDING HIGH-QUALITY REPRESENTATION, THE TEAM PROVIDES HOLISTIC, |
| | TRAUMA-INFORMED, SOCIAL SERVICES TO KIND'S CLIENTS AND INFORMS CRITICAL |
| | LEGAL STRATEGY AND IMPACT LITIGATION TO PROTECT THE RIGHTS OF |
| | UNACCOMPANIED MIGRANT AND REFUGEE CHILDREN IN THE U.S. AND NORTHERN |
| | MEXICO. THE COMPASSION AND DEDICATION OF KIND'S VOLUNTEER ATTORNEYS AND |
| | STAFF MAKE OUR WORK POSSIBLE, AND OUR COLLECTIVE EFFORTS HAVE CHANGED |
| | THE LIVES OF THOUSANDS OF AT-RISK IMMIGRANT CHILDREN. WITH OUR |
| 4b | (Code:) (Expenses \$ 4,749,360. including grants of \$ 1,415,438.) (Revenue \$ |
| | KIND IS WORKING IN AND OUTSIDE OF THE U.S. TOWARD A WORLD WHERE WE |
| | SHARE, ACROSS BORDERS AND CONTINENTS, AN ABSOLUTE COMMITMENT TO THE |
| | PROTECTION OF CHILDREN FROM PERSECUTION, TRAFFICKING, AND OTHER HARMS. |
| | IN COMPLEMENT TO KIND'S DOMESTIC LEGAL PROGRAMS AND ADVOCACY WORK, |
| | KIND'S INTERNATIONAL WORK ENABLES IT TO CONTRIBUTE TO UNACCOMPANIED |
| | CHILDREN'S RIGHTS, PROTECTION, AND WELL-BEING IN THEIR HOME COUNTRIES |
| | AND AS THEY MIGRATE IN SEARCH OF SAFETY. KIND'S STEADFAST COMMITMENT TO |
| | PROVIDING LEGAL REPRESENTATION TO UNACCOMPANIED CHILDREN EVERYWHERE WE |
| | WORK, OUR PROGRAMMING IN CENTRAL AMERICA TO ADDRESS THE ROOT CAUSES OF |
| | MIGRATION, AND OUR WORK IN MEXICO AND EUROPE TO IMPROVE THE TREATMENT |
| | OF CHILDREN ON THE MOVE AND CHILDREN SEEKING PERMANENCY, DEEPEN OUR |
| | TIES TO THE WORLDWIDE COMMUNITY THAT SUPPORTS THE PROTECTION OF |
| 4c | (Code:) (Expenses \$3, 106, 197. including grants of \$) (Revenue \$) |
| | PUBLIC OUTREACH & EDUCATION - KIND CONTINUED ITS LEGISLATIVE AND |
| | ADMINISTRATION ADVOCACY WORK TO ENSURE THAT LAW, POLICY, AND PRACTICE |
| | ADVANCE THE PROTECTION OF UNACCOMPANIED CHILDREN IN THE UNITED STATES. |
| | KIND WORKED THROUGHOUT 2022 TO ENSURE THAT ALL UNACCOMPANIED CHILDREN |
| | ARRIVING AT THE U.S. BORDER WERE ABLE TO ACCESS HUMANITARIAN PROTECTION |
| | THROUGH TIMELY BUT FAIR IMMIGRATION PROCEEDINGS, WERE EXPEDITIOUSLY |
| | REUNITED WITH FAMILY, AND HAD ACCESS TO SERVICES TO HELP THEM COMPLY |
| | WITH THE IMMIGRATION COURT SYSTEM. KIND ALSO WORKED TO GAIN SUPPORT FOR |
| | A GREATER COMMITMENT TO THE SAFE REPATRIATION AND REINTEGRATION OF |
| | CHILDREN RETURNING TO THEIR HOME COUNTRIES ALONE, TO EDUCATE |
| | STAKEHOLDERS ABOUT THE ROOT CAUSES OF THESE CHILDREN'S PLIGHT AND WAYS |
| | TO ADDRESS THEM, AS WELL AS TO SECURE ACCESS TO COUNSEL AND TO ENSURE |
| 4d | Other program services (Describe on Schedule O.) |
| | (Expenses \$ including grants of \$) (Revenue \$) |
| 4e | Total program service expenses 43,391,443. |

Form 990 (2022) KIND, INC. Part IV Checklist of Required Schedules

| | | | Yes | No |
|-----|---|-------|-----|--|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | _X_ | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions | 2 | X | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | ٦, |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | _ | 37 | |
| _ | during the tax year? If "Yes," complete Schedule C, Part II | 4 | X | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | _ | | , v |
| _ | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III | 5 | | <u> </u> |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | . |
| _ | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | _ | | x |
| • | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | ^- |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | x |
| ^ | Schedule D, Part III | 8 | | <u> </u> |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | _ | | x |
| 40 | If "Yes," complete Schedule D, Part IV | 9 | | |
| 10 | | 10 | | x |
| 44 | or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | | |
| 11 | | | | |
| _ | as applicable. Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| а | , , | 11a | Х | |
| h | Part VI Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total | 1 I a | | |
| b | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | x |
| c | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total | 110 | | |
| Ū | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | x |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in | | | |
| _ | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | Х | |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | Х | |
| | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | X | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes." complete | | | |
| | Schedule D, Parts XI and XII | 12a | | X |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | Х | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | Х |
| | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | X | |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | Х | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | X | <u> </u> |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | ,. |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | <u> X</u> |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | ,, |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions | 17 | | X |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | 37 | |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | X | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | _V |
| | complete Schedule G, Part III | 19 | | X |
| | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | X |
| | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | ٠, | v | |
| | domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II | 21 | X | <u> </u> |

Form 990 (2022) KIND, INC.
Part IV Checklist of Required Schedules (continued)

| | | | Yes | No |
|-------------|--|----------|-----|-------------|
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | X |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | Х | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | 37 |
| | Schedule K. If "No," go to line 25a | 24a | | X |
| | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | - |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | |
| | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 2 5a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | 25a | | X |
| h | transaction with a disqualified person during the year? <i>If</i> "Yes," <i>complete Schedule L, Part I</i> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | 25a | | |
| b | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | |
| | | 25b | | x |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | 200 | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | x |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, | | | |
| | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | | | |
| | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | Х |
| 28 | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If | | | |
| | "Yes," complete Schedule L, Part IV | 28a | | X |
| b | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | X |
| С | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If | | | |
| | "Yes," complete Schedule L, Part IV | 28c | | X |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | X |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | ۱ |
| | contributions? If "Yes," complete Schedule M | 30 | | X |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | 37 |
| | Schedule N, Part II | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | Х | |
| 04 | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | Λ | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | 34 | Х | 1 |
| 25.0 | Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | 21 | Х |
| | Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | <u> </u> | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | 002 | | |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | | х |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | х |
| 38 | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? | | | |
| _ | Note: All Form 990 filers are required to complete Schedule O | 38 | X | |
| Pai | | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | | igsqcut |
| | | | Yes | No |
| _ | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 82 | | | |
| b | | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 4- | Х | |
| | (gambling) winnings to prize winners? | 1c | 000 | |

Form 990 (2022) KIND, INC.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

| | | | | | Yes | No | | | | |
|-----|--|---------|------------------|------------|-------------------------------------|----|--|--|--|--|
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | | | | | | | |
| | filed for the calendar year ending with or within the year covered by this return | 2a | 477 | | | | | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns | ns? | | 2 b | Х | | | | | |
| За | Did the organization have unrelated business gross income of \$1,000 or more during the year? | | | 3a | | X | | | | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule | O | | 3b | | | | | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other a | authori | ty over, a | | | | | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial a | ccoun | t)? | 4a | $ldsymbol{ldsymbol{ldsymbol{eta}}}$ | X | | | | |
| b | If "Yes," enter the name of the foreign country | | - | | | | | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A | ccount | s (FBAR). | | | Х | | | | |
| 5a | 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | | | | | | | | | |
| b | , , , , , | | | 5b | | X | | | | |
| | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | | | 5c | | | | | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | e orga | nization solicit | | | | | | | |
| | any contributions that were not tax deductible as charitable contributions? | | | 6a | | X | | | | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contribution | | _ | | | | | | | |
| | were not tax deductible? | | | 6b | | | | | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | | 37 | | | | |
| a | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser | | | 7a | \vdash | X | | | | |
| | | | | 7b | \vdash | _ | | | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | • | | | | ,, | | | | |
| | to file Form 8282? | 1 | | 7c | | X | | | | |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | 7d | • | _ | | v | | | | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit or | | :? | 7e | \vdash | X | | | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit control (the property of the property of th | | 20 | 7f | | | | | | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Fo | | | 7g | | | | | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organizations are related funds. Did a depart of the department of the depar | | | 7h | | | | | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained | • | | 0 | | | | | | |
| 9 | sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds. | | | 8 | | | | | | |
| a | | | | 9a | | | | | | |
| | Did the consideration and a distribution to a decrease distribution of | | | 9b | | | | | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | 35 | | | | | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 | 10a | | | | | | | | |
| | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 10b | | | | | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | | | | | | | |
| | Gross income from members or shareholders | 11a | | | | | | | | |
| | Gross income from other sources. (Do not net amounts due or paid to other sources against | | | | | | | | | |
| | amounts due or received from them.) | 11b | | | | | | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form | 10413 |) | 12a | | | | | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | 12b | | | | | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | | | | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | | | 13a | | | | | | |
| | Note: See the instructions for additional information the organization must report on Schedule O. | | | | | | | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | | | | | | | | | |
| | organization is licensed to issue qualified health plans | 13b | | | | | | | | |
| | Enter the amount of reserves on hand | 13c | | | | | | | | |
| | | | | 14a | | X | | | | |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedu | | | 14b | igsqcup | | | | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remune | | | | | | | | | |
| | excess parachute payment(s) during the year? | | | 15 | | X | | | | |
| | If "Yes," see the instructions and file Form 4720, Schedule N. | | | | | | | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment | incon | ne? | 16 | | X | | | | |
| | If "Yes," complete Form 4720, Schedule O. | | | | | | | | | |
| 17 | Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any ac | | | | | | | | | |
| | that would result in the imposition of an excise tax under section 4951, 4952 or 4953? | | | 17 | | | | | | |
| | If "Yes." complete Form 6069. | | | | | | | | | |

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

| | Check if Schedule O contains a response or note to any line in this Part VI | | | X | | | | | | | |
|-----|---|-------|------|------|--|--|--|--|--|--|--|
| Sec | tion A. Governing Body and Management | | | | | | | | | | |
| | | | Yes | No | | | | | | | |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | | | | | | | | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | | | | | | | | |
| | body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | | | | | | | | | | |
| b | Enter the number of voting members included on line 1a, above, who are independent | | | | | | | | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | | | | | | | | |
| | officer, director, trustee, or key employee? | 2 | | Х | | | | | | | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | | | | | | | | |
| | of officers, directors, trustees, or key employees to a management company or other person? | 3 | | X | | | | | | | |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | | | | | | | | | | |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | Х | | | | | | | |
| 6 | Did the organization have members or stockholders? | 6 | | Х | | | | | | | |
| 7a | | | | | | | | | | | |
| | more members of the governing body? | 7a | | Х | | | | | | | |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | | | | | | | | |
| | persons other than the governing body? | 7b | | Х | | | | | | | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | | | | | | | | |
| а | The governing body? | 8a | Х | | | | | | | | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | | Х | | | | | | | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | | | | | | | | |
| | organization's mailing address? If "Yes," provide the names and addresses on Schedule O | 9 | | Х | | | | | | | |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | | | | | | | | | |
| | | | Yes | No | | | | | | | |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | Х | | | | | | | |
| | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | | | | | | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | | | | | | | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Х | | | | | | | | |
| | b Describe on Schedule O the process, if any, used by the organization to review this Form 990. | | | | | | | | | | |
| 12a | 2a Did the organization have a written conflict of interest policy? If "No," go to line 13 | | | | | | | | | | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Х | | | | | | | | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe | | | | | | | | | | |
| | on Schedule O how this was done | 12c | Х | | | | | | | | |
| 13 | Did the organization have a written whistleblower policy? | 13 | Х | | | | | | | | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | Х | | | | | | | | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | | | | | | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | | | | | | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Х | | | | | | | | |
| | Other officers or key employees of the organization | 15b | | Х | | | | | | | |
| | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. | | | | | | | | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | | | | | | | | |
| | taxable entity during the year? | 16a | | Х | | | | | | | |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | | | | | | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | | | | | | | | |
| | exempt status with respect to such arrangements? | 16b | | | | | | | | | |
| Sec | tion C. Disclosure | | | | | | | | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filedCA, CT, DC, GA, MD, MA, NJ, NY, PA | , TX | , VA | , WA | | | | | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)): | | | | | | | | | | |
| | for public inspection. Indicate how you made these available. Check all that apply. | ,, | | | | | | | | | |
| | X Own website Another's website X Upon request Other (explain on Schedule O) | | | | | | | | | | |
| 19 | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and | finan | cial | | | | | | | | |
| | statements available to the public during the tax year. | | | | | | | | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records | | | | | | | | | | |
| | WENDY YOUNG - 202-824-8683 | | | | | | | | | | |
| | 1201 L STREET NW, FLOOR 2, WASHINGTON, DC 20005 | | | | | | | | | | |

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
- Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

| (A) | (B) | l | IIIZA | | C) | ірсі | isati | (D) | (E) | (F) |
|-------------------------------------|-------------------|---------------------------------|---------------------------|--------------|--------------|------------------------------|------------|---------------------------------|------------------------------|--------------------------|
| Name and title | Average | Position (do not check more the | | | | | Reportable | Reportable | Estimated | |
| | hours per | box | , unle | ss per | rson i | s both | n an | compensation | compensation | amount of |
| | week | | cer an | nd a di T | irecto | r/trus | tee) | from | from related | other |
| | (list any | Individual trustee or director | | | | | | the | organizations | compensation |
| | hours for related | e or d | tee | | | sated | | organization (W-2/1099-MISC/ | (W-2/1099-MISC/ 1099-NEC) | from the organization |
| | organizations | ruste | l trus | | ee/ | m pen | | 1099-NEC) | 1099-1420) | and related |
| | below | dual t | utiona | _ | oldm | st col | -E | 10001120) | | organizations |
| | line) | Indivi | In stit utio nal tru stee | Officer | Key employee | Highest compensated employee | Former | | | 3 |
| (1) WENDY ALICE YOUNG | 40.00 | | | | | | | | | |
| PRESIDENT | | | | Х | | | | 529,256. | 0. | 44,272. |
| (2) MATTHEW JAMES KESSLER-VAUGHN | 40.00 | | | | | | | | | |
| EXECUTIVE VICE PRESIDENT OPERATIONS | | | | X | | | | 350,313. | 0. | 23,109. |
| (3) MARIA MATEO ODOM | 40.00 | | | | | | | | | |
| SVP, LEGAL PROGRAMS | | | | | Х | | | 308,788. | 0. | 47,467. |
| (4) HAYFORD NARH MENSAH | 40.00 | | | | | | | | | |
| CHIEF FINANCIAL OFFICER | | | | Х | | | | 312,912. | 0. | 25,209. |
| (5) HANNAH CHOTINER-GARDNER | 40.00 | | | | | | | | | |
| CHIEF DEVELOPMENT OFFICER | | | | | Х | | | 312,191. | 0. | 21,105. |
| (6) HARDY VIEUX | 40.00 | | | | | | | | | |
| CHIEF OF STAFF | | | | | | X | | 277,875. | 0. | 18,566. |
| (7) TANYA J WEITHERS | 40.00 | | | | | | | | | |
| CHIEF HUMAN RESOURCE OFFICER | | | | | | X | | 241,675. | 0. | 23,482. |
| (8) BRENDA JOYCE BOWSER SODER | 40.00 | | | | | | | | | |
| CHIEF COMMUNICATION OFFICER | | | | | | X | | 219,922. | 0. | 44,551. |
| (9) LISA M FRYDMAN | 40.00 | | | | | | | | | |
| VP, INTERNATIONAL PROGRAMS | | | | | Х | | | 241,621. | 0. | 9,665. |
| (10) JENNIFER PODKUL | 40.00 | | | | | | | | | |
| VP, POLICY & ADVOCACY | | | | | | X | | 237,035. | 0. | 9,481. |
| (11) LAURIE CATHERINE CARAFONE | 40.00 | | | | | | | | | |
| VP, LEGAL PROGRAMS | | | | | | X | | 193,955. | 0. | 23,336. |
| (12) BRADFORD SMITH | 2.00 | | | | | | | | | |
| BOARD CHAIR | | Х | | | | | | 0. | 0. | 0. |
| (13) PAMELA PASSMAN | 2.00 | | | | | | | | | |
| BOARD VICE CHAIR | | Х | | | | | | 0. | 0. | 0. |
| (14) SONIA NAZARIO | 1.00 | | | | | | | | | |
| DIRECTOR & SECRETARY | | Х | | X | | | | 0. | 0. | 0. |
| (15) ROBERT CUNDALL | 1.00 | | | | | | | | | |
| DIRECTOR & TREASURER | | Х | | X | | | | 0. | 0. | 0. |
| (16) MAYA AJMERA | 1.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (17) RAFAEL BORRAS | 1.00 | 1 | | | | | | | | _ |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| 232007 12-13-22 | | | | | | | | | | Form 990 (2022) |

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| Form 990 (2022) KIND, | INC. | | | | | | | | 20-2/03 | U36 Page 6 |
|--|---|--------------------------------------|-----------------------|---------|--------------|------------------------------|--------|---------------------------------|------------------------------|--------------------------|
| Part VII Section A. Officers, Directors, 1 | Trustees, Key Emp | oloye | es, | anc | Hig | ghes | t Co | ompensated Employee | s (continued) | |
| (A) | (B) | | | | C) | | | (D) | (E) | (F) |
| Name and title | Average | Position (do not check more than one | | | | | nne | Reportable | Reportable | Estimated |
| | hours per | box, | unles | ss per | rson i | is both | n an | compensation | compensation | amount of |
| | week | | er an | a a a | recio | Trus | lee) | from | from related | other |
| | (list any hours for | irecto | | | | | | the | organizations | compensation from the |
| | related | e or d | tee | | | sated | | organization (W-2/1099-MISC/ | (W-2/1099-MISC/ 1099-NEC) | organization |
| | organizations | Individual trustee or director | Institutional trustee | | ee/ | mpen | | 1099-NEC) | 1099-1120) | and related |
| | below | dual t | utiona | - | Key employee | st co | ь | | | organizations |
| | line) | Indivi | Instit | Officer | Key e | Highest compensated employee | Former | | | · · |
| (18) AURORA CASSIRER | 1.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (19) CLAUDIA ROMO EDELMAN | 1.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (20) ANDREW PLEPLER | 1.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (21) KURT W. HANSSON | 1.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | <u> </u> | | 0. | 0. | 0. |
| (22) BETH HENDERSON | 1.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (23) KATHLEEN NEWLAND | 1.00 | | | | | | | _ | | _ |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (24) RONALD SCHECHTER | 1.00 | | | | | | | _ | | |
| DIRECTOR | | Х | | | | <u> </u> | | 0. | 0. | 0. |
| (25) MARK SRULOWITZ | 1.00 | | | | | | | _ | | |
| DIRECTOR | | Х | | | | <u> </u> | | 0. | 0. | 0. |
| (26) CATALINA JOOS VERGARA | 1.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| 1b Subtotal | | | | | | | | 3,225,543. | 0. | 290,243. |
| c Total from continuation sheets to Pa | c Total from continuation sheets to Part VII, Section A | | | | | | | | | 0. |
| d Total (add lines 1b and 1c) | | | | | | | | 3,225,543. | 0. | 290,243. |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|--|---------------------------------|---------------------|
| FRESH EYES DIGITAL | DEVELOPMENT | |
| 428 ETHAN ALLEN AVE, TAKOMA PARK, MD 20912 | CONSULTING | 427,502. |
| WIPFLI LLP, 11 SCOTT STREET, PO BOX 8010, | EXECUTIVE OFFICE | |
| WAUSAU, WI 54402 | CONSULTING | 300,000. |
| WEST END STRATEGY TEAM, 2401 PENNSYLVANIA | COMMUNICATIONS | |
| AVE NW, SUITE 410, WASHINGTON, DC 20037 | CONSULTING | 250,535. |
| OGARA TRAINING AND SERVICES LLC | | |
| 9113 LE SAINT DRIVE, FAIRFIELD, OH 45014 | SECURITY CONSULTING | 176,318. |
| DELCOR TECHNOLOGY, 8380 COLESVILLE RD. | | |
| SUITE 550, SILVER SPRING, MD 20910 | IT CONSULTING | 155,242. |
| 2 Total number of independent contractors (including but not limited to those listed | d above) who received more than | |
| \$100,000 of compensation from the organization 12 | | |

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Form 990 KIND, INC. 26-2763038

| Form 990 KIND, INC | <u>ن</u> . | | | | | | | | 20-2/0 | 3030 |
|--|----------------|--------------------------------|-----------------------|---------|--------------|------------------------------|--|---------------------|--------------------|---------------|
| Part VII Section A. Officers, Directors, Tru | ustees, Key Er | nplo | yee | s, a | nd H | lighe | est (| Compensated Employe | es (continued) | |
| (A) | | (D) | (E) | (F) | | | | | | |
| Name and title | (B) Average | (C) Position | | | | | | Reportable | Reportable | Estimated |
| Name and the | hours | (c | | | that | | lv) | compensation | compensation | amount of |
| | per | | T | T | I | I | ' <i>y'</i> | from | from related | other |
| | week | | | | | يو | | the | organizations | compensation |
| | (list any | ٥. | | | | Highest compensated employee | | organization | (W-2/1099-MISC) | from the |
| | | irect | | | | em | | (W-2/1099-MISC) | (88-2/1099-181130) | |
| | hours for | Individual trustee or director | e e | | | sated | | (88-2/1099-181150) | | organization |
| | related | ustee | Institutional trustee | | e e | beu | | | | and related |
| | organizations | altr | onal | | Key employee | CO III | | | | organizations |
| | below | ividu | Ħ | Officer | / em | hest | Former | | | |
| | line) | Pul | lus | #0 | Ke | Η̈́ | For | | | |
| (27) ELPIDIO VILLARREAL | 1.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (28) GARY M. WINGENS | 1.00 | | | | | | | | | • |
| | 1.00 | ٠., | | | | | | | • | _ |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (29) KATHLEEN M PIKE | 1.00 |] | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
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| Total to Part VII, Section A, line 1c | | | | | | | | | | |
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26-2763038

| | | | Check if Schedule O co | ntains | s a resp | onse (| or note to any lin | e in this Part VIII | | | |
|--|----|---|---------------------------------------|----------|-----------|--------------|--------------------|---------------------|------------------------------------|----------------------------|------------------------------------|
| | | | | | | | | (A) | (B) | (C) | (D) |
| | | | | | | | | Total revenue | Related or exempt function revenue | Unrelated business revenue | Revenue excluded from tax under |
| | | | | | | | | | lunction revenue | business revenue | sections 512 - 514 |
| s s | 1 | а | Federated campaigns | | 1a | | | | | | |
| an uni | | | Membership dues | | | | | | | | |
| ءَ ق | | | Fundraising events | | | | 1,027,000. | | | | |
| ifts Ir A | | | Related organizations | | | | | | | | |
| nji, G | | | Government grants (contrib | | | | 36,804,697. | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | | | All other contributions, gifts, gr | | ′ — | | | | | | |
| | | | similar amounts not included a | | | | 18,843,820. | | | | |
| 걸 | | g | Noncash contributions included in lin | | ··· — | \$ | | | | | |
| Š | | _ | Total. Add lines 1a-1f | 00 14 11 | . [.9] | * | | 56,675,517. | | | |
| <u> </u> | | | Totall / Ida illioo Id II | | | | Business Code | , , | | | |
| | 2 | а | | | | | | | | | |
| Š. | | b | | | | | | | | | |
| Ser | | c | | | | | | | | | |
| E S | | d | | | | | | | | | |
| gra Re | | e | | | | | | | | | |
| Program Service Revenue | | | All other program service re | Venue | | | | | | | |
| | | | Total. Add lines 2a-2f | venue | | | | | | | |
| | 3 | 3 | Investment income (includir | na divi | idends | intere | st and | | | | |
| | • | | | | | | | 18,068. | | | 18,068. |
| | 4 | , | | | | | | , | | | • |
| | 5 | | Royalties | | - | J | | | | | |
| | _ | | | | (i) Rea | ıl | (ii) Personal | | | | |
| | 6 | а | Gross rents | 6a 🗀 | ., | | . , | | | | |
| | | | | 6b | | | | | | | |
| | | | | 6c | | | | | | | |
| | | | Net rental income or (loss) . | | | | | | | | |
| | | | Gross amount from sales of | (| i) Securi | ties | (ii) Other | | | | |
| | | _ | | 7a 🗀 | | | , , | | | | |
| | | b | Less: cost or other basis | - | | | | | | | |
| <u>a</u> | | _ | | 7b | 63, | 815. | | | | | |
| ther Revenue | | С | | 7c | -63, | | | | | | |
| Şe. | | | Net gain or (loss) | | | | | -63,815. | | | -63,815. |
| ē | | | Gross income from fundraising | | | | | , | | | |
| 퓽 | _ | | including \$1,02 | | | | | | | | |
| | | | contributions reported on lin | | | | | | | | |
| | | | Part IV, line 18 | , | | 8a | 157,530. | | | | |
| | | b | Less: direct expenses | | | 8b | 444,042. | | | | |
| | | | Net income or (loss) from fu | | | | | -286,512. | | | -286,512. |
| | | | Gross income from gaming | | - | | | | | | |
| | • | | Part IV, line 19 | | | 9a | | | | | |
| | | b | Less: direct expenses | | | 9b | | | | | |
| | | | Net income or (loss) from ga | | | | | | | | |
| | | | Gross sales of inventory, les | | | | | | | | |
| | | | and allowances | | | 10a | | | | | |
| | | b | Less: cost of goods sold | | | 10b | | | | | |
| | | | Net income or (loss) from sa | | | | | | | | |
| | | | , , | | - | | Business Code | | | | |
| sno | 11 | а | MISCELLANEOUS INCOME | | | | 900099 | 19,863. | | | 19,863. |
| Miscellaneous Revenue | | b | | | | | | | | | |
| ele eve | | С | | | | | | | | | |
| isc B | | d | All other revenue | | | | | | | | |
| 2 | | | Total. Add lines 11a-11d | | | | | 19,863. | | | |
| | 12 | | Total revenue. See instructions | | | | | 56,363,121. | 0. | 0. | -312,396. |

Form 990 (2022) KIND, INC. Part IX Statement of Functional Expenses

| Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). | | | | | | | | | | | |
|--|---|-----------------------|------------------------------------|-------------------------------------|---------------------------------------|--|--|--|--|--|--|
| | Check if Schedule O contains a respor | , | | | | | | | | | |
| | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses | | | | | | |
| 1 | Grants and other assistance to domestic organizations | | | | | | | | | | |
| | and domestic governments. See Part IV, line 21 | 2,454,095. | 2,454,095. | | | | | | | | |
| 2 | Grants and other assistance to domestic | | | | | | | | | | |
| | individuals. See Part IV, line 22 | | | | | | | | | | |
| 3 | Grants and other assistance to foreign | | | | | | | | | | |
| | organizations, foreign governments, and foreign | | | | | | | | | | |
| | individuals. See Part IV, lines 15 and 16 | 883,469. | 883,469. | | | | | | | | |
| 4 | Benefits paid to or for members | | | | | | | | | | |
| 5 | Compensation of current officers, directors, | | 4 055 005 | | | | | | | | |
| | trustees, and key employees | 2,234,202. | 1,875,305. | 292,237. | 66,660. | | | | | | |
| 6 | Compensation not included above to disqualified | | | | | | | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | | | | | | | |
| | persons described in section 4958(c)(3)(B) | 20 007 740 | 25 212 007 | 2 004 001 | 000 750 | | | | | | |
| 7 | Other salaries and wages | 30,007,748. | 25,213,997. | 3,894,001. | 899,750. | | | | | | |
| 8 | Pension plan accruals and contributions (include | 962 247 | 715 701 | 100 160 | 24 202 | | | | | | |
| _ | section 401(k) and 403(b) employer contributions) | 1 220 761 | 715,791. 3,499,789. | 123,163. 602,197. | 24,293. 118,778. | | | | | | |
| 9 | Other employee benefits | 2,332,242. | 1,933,858. | 332,752. | 65,632. | | | | | | |
| 10 | Payroll taxes | 4,334,444. | 1,333,030. | 334,134. | 05,034. | | | | | | |
| 11 | Fees for services (nonemployees): | | | | | | | | | | |
| a h | Management | | | | | | | | | | |
| 0 | Legal | 114,684. | | 114,684. | _ | | | | | | |
| 4 | Accounting Lobbying | 111,001. | | 114,004. | _ | | | | | | |
| u a | Professional fundraising services. See Part IV, line 17 | | | | | | | | | | |
| f | Investment management fees | | | | | | | | | | |
| | Other. (If line 11g amount exceeds 10% of line 25, | | | | _ | | | | | | |
| 3 | column (A), amount, list line 11g expenses on Sch O.) | 2,713,618. | 1,065,900. | 722,815. | 924,903. | | | | | | |
| 12 | Advertising and promotion | 152,116. | 52,764. | 17,307. | 924,903. 82,045. | | | | | | |
| 13 | Office expenses | 1,739,741. | 1,110,355. | 629,386. | | | | | | | |
| 14 | Information technology | 517,843. | 100,908. | 407,922. | 9,013. | | | | | | |
| 15 | Royalties | | | | | | | | | | |
| 16 | Occupancy | 3,242,109. | | 162,230. | | | | | | | |
| 17 | Travel | 524,562. | 463,121. | 61,441. | | | | | | | |
| 18 | Payments of travel or entertainment expenses | | | | | | | | | | |
| | for any federal, state, or local public officials | 20 44 5 | 20 620 | 770 | | | | | | | |
| 19 | Conferences, conventions, and meetings | 39,417. | 38,638. | 779. | | | | | | | |
| 20 | Interest | | | | | | | | | | |
| 21 | Payments to affiliates | 240,306. | 106,479. | 116,848. | 16 070 | | | | | | |
| 22 | Depreciation, depletion, and amortization | 186,088. | 65,550. | 120,345. | 16,979. 193. | | | | | | |
| 23 24 | Other expenses, Itemize expenses not covered | 100,000. | 03,330. | 120,343. | 193. | | | | | | |
| 24 | above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), | | | | | | | | | | |
| a | amount, list line 24e expenses on Schedule 0.) CASE MANAGEMENT | 411,060. | 411,060. | | | | | | | | |
| b | DUES & SUBSCRIPTIONS | 290,017. | 209,102. | 38,319. | 42,596. | | | | | | |
| c | STAFF DEVELOPMENT | 240,398. | 68,789. | 170,640. | 969. | | | | | | |
| d | MISCELLANEOUS | 43,741. | 32,238. | 11,503. | | | | | | | |
| - | All other expenses | 31,821. | 10,356. | 8,651. | 12,814. | | | | | | |
| 25 | Total functional expenses. Add lines 1 through 24e | 53,483,288. | 43,391,443. | 7,827,220. | 2,264,625. | | | | | | |
| 26 | Joint costs. Complete this line only if the organization | | | | | | | | | | |
| | reported in column (B) joint costs from a combined | | | | | | | | | | |
| | educational campaign and fundraising solicitation. | | | | | | | | | | |
| | Check here if following SOP 98-2 (ASC 958-720) | | | | 5 QQQ (2222) | | | | | | |

| Pai | rt X | Balance Sneet | | | | | |
|-----------------------------|------|--|-------------|-----------------------|---------------------------------|----------|---------------------------|
| | | Check if Schedule O contains a response or note | to an | y line in this Part X | | | |
| | | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | 13,972,787. | 1 | 5,306,352. | | |
| | 2 | Savings and temporary cash investments | | | | 2 | |
| | 3 | Pledges and grants receivable, net | | | 6,017,698. | 3 | 16,184,779. |
| | 4 | Accounts receivable, net | | | 257,070. | 4 | 1,560,285. |
| | 5 | Loans and other receivables from any current or t | | | | | |
| | | trustee, key employee, creator or founder, substa | | | | | |
| | | controlled entity or family member of any of these | e perso | ons | | 5 | |
| | 6 | Loans and other receivables from other disqualifie | ed per | | | | |
| | | under section 4958(f)(1)), and persons described | in sec | tion 4958(c)(3)(B) | | 6 | |
| Ŋ | 7 | Notes and loans receivable, net | | | | 7 | |
| Assets | 8 | Inventories for sale or use | | | | 8 | |
| As | 9 | B | | | 431,502. | 9 | 151,140. |
| | 10a | Land, buildings, and equipment: cost or other | | | | | |
| | | basis. Complete Part VI of Schedule D Less: accumulated depreciation | 10a | 2,591,997. | | | |
| | b | Less: accumulated depreciation | 10b | 1,148,952. | 1,628,871. | 10c | 1,443,045. 9,891,258. |
| | 11 | Investments - publicly traded securities | | | 10,284,847. | 11 | 9,891,258. |
| | 12 | Investments - other securities. See Part IV, line 11 | ١ | | | 12 | |
| | 13 | Investments - program-related. See Part IV, line 1 | 1 | | | 13 | |
| | 14 | Intangible assets | | | 14 | | |
| | 15 | Other assets. See Part IV, line 11 | 980,023. | 15 | 16,667,122. | | |
| | 16 | Total assets. Add lines 1 through 15 (must equa | l line 3 | 33) | 33,572,798. | 16 | 51,203,981. |
| | 17 | Accounts payable and accrued expenses | 4,439,269. | 17 | 5,517,209. | | |
| | 18 | Grants payable | | | 18 | | |
| | 19 | Deferred revenue | | | 70,600. | 19 | 304,100. |
| | 20 | Tax-exempt bond liabilities | | | 20 | | |
| | 21 | Escrow or custodial account liability. Complete P | | | | 21 | |
| S G | 22 | Loans and other payables to any current or former | | | | | |
| Liabilities | | trustee, key employee, creator or founder, substa | | | | | |
| jab | | controlled entity or family member of any of these | | | | 22 | |
| _ | 23 | Secured mortgages and notes payable to unrelate | | | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated | | | | 24 | |
| | 25 | Other liabilities (including federal income tax, pay | | | | | |
| | | parties, and other liabilities not included on lines | 17-24) | . Complete Part X | 4 77E 000 | | 10 564 335 |
| | | | | ····· | 4,775,009. | 25 | |
| | 26 | | | ▼ | 9,284,878. | 26 | 24,385,544. |
| ý | | Organizations that follow FASB ASC 958, chec | k her | e X | | | |
| JCe | | and complete lines 27, 28, 32, and 33. | | | 22,870,343. | 0= | 22 465 420 |
| a <u>la</u> | 27 | | | | 1,417,577. | 27 | 23,465,438. 3,352,999. |
| d B | 28 | Net assets with donor restrictions | | | 1,417,377. | 28 | 3,332,333. |
| ڃ | | Organizations that do not follow FASB ASC 95 | 8, cne | eck nere | | | |
| <u>p</u> | | and complete lines 29 through 33. | | | | 00 | |
| əts | 29 | Capital stock or trust principal, or current funds | | | | 29 | |
| SSE | 30 | Paid-in or capital surplus, or land, building, or equ | | | | 30 | |
| Net Assets or Fund Balances | 31 | Retained earnings, endowment, accumulated inc | | | 24,287,920. | 31 32 | 26,818,437. |
| ž | 32 | Total liabilities and not assets/fund balances | | | 33,572,798. | 33 | |
| | 33 | Total liabilities and net assets/fund balances | | | 55,514,130. | ১১ | 51,203,981. |

Form **990** (2022)

26-2763038 Page **12**

Form **990** (2022)

| Pa | rt XI Reconciliation of Net Assets | | | | | |
|----|---|----------|----------|-----|-----|----------|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 56, | 36: | 3,1 | 21. |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | | | 88. |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | | | 33. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | | | | 20. |
| 5 | Net unrealized gains (losses) on investments | 5 | | | | 16. |
| 6 | Donated services and use of facilities | 6 | | | | |
| 7 | Investment expenses | 7 | | | | |
| 8 | Prior period adjustments | 8 | | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | | | 0. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, | | | | | |
| | column (B)) | | | | 3,4 | 37. |
| Pa | rt XII Financial Statements and Reporting | 10 | <u> </u> | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | |
| | | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | _ [| | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule | Ο. | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | L | 2a | | X |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | on a | | | | |
| | separate basis, consolidated basis, or both: | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | L | 2b | X | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate | basis, | | | | |
| | consolidated basis, or both: | | | | | |
| | Separate basis X Consolidated basis Both consolidated and separate basis | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | audit, | | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | | 2c | X | |
| | If the organization changed either its oversight process or selection process during the tax year, explain on Scho | edule O. | | | | |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the | | | | | |
| | Uniform Guidance, 2 C.F.R. Part 200, Subpart F? | | L | За | X | <u> </u> |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required | ed audit | | | | |
| | er gudite, evaleia why en Cahadula O and describe any stans taken to undergo quah gudite | | | OI. | v | I |

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022
Open to Public

Inspection
Employer identification number

INC 26-2763038 KIND Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

| 1 | Public Support | , | | |
|---|---|---------------------------|------------------|-------------------------------|
| | fails to qualify under the tests listed below, please complete Part III. |) | | |
| | (Complete only if you checked the box on line 5, 7, or 8 of Part I or $\frac{1}{2}$ | f the organization failed | to qualify under | Part III. If the organization |
| | • | ` ' ' ' | , , , | |

| Sec | tion A. Public Support | | | | | | |
|------|---|-----------------------|---|---------------------|----------------------|----------------------|-----------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | 27659950. | 24313126. | 24845140. | 46645843. | 56675517. | 180139576 |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| | Total. Add lines 1 through 3 | 27659950. | 24313126. | 24845140. | 46645843. | 56675517. | 180139576 |
| | The portion of total contributions | | | | | | |
| Ŭ | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | column (f) | | | | | | 3629643. |
| | | | | | | | 176509933 |
| | Public support. Subtract line 5 from line 4. | | | | | | <u> </u> |
| | | (=) 2019 | (h) 2010 | (a) 2020 | (4) 2021 | (a) 2022 | (f) Total |
| | ndar year (or fiscal year beginning in) | (a) 2018 27659950. | (b) 2019 212121 | (c) 2020 | (d) 2021 46645843 | (e) 2022 56675517 | (f) Total |
| | Amounts from line 4 | 27033330. | 24313120. | 24043140. | ±00±30±3• | 50075517. | 100137370 |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, | 146 262 | 212 020 | 104,338. | 29,433. | 10 060 | 511,929. |
| _ | and income from similar sources | 146,262. | 213,828. | 104,330. | 49,433. | 10,000. | 311,949. |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | 1 425 | 105 000 | 110 016 | 27 710 | 10 063 | 204 015 |
| | assets (Explain in Part VI.) | 1,435. | 105,982. | 119,916. | 37,719. | | 284,915. |
| | Total support. Add lines 7 through 10 | | , | | | | 180936420 |
| | Gross receipts from related activities, | • | , | | | 12 | 452,000. |
| 13 | First 5 years. If the Form 990 is for the | 3 | , | , | | ()() | |
| 800 | organization, check this box and sto | | | | | | |
| | etion C. Computation of Publi | | | 1 (6) | | 44 | 97.55 % |
| | Public support percentage for 2022 (I | | | | | 14 | |
| | Public support percentage from 2021 | | | | | 15 | |
| Ioa | 33 1/3% support test - 2022. If the | | | | | | T |
| h | stop here. The organization qualifies 33 1/3% support test - 2021. If the | | - | | line 15 is 22 1/20/ | | |
| D | | | | | | | |
| 47. | and stop here. The organization qual | • | • • | | | | |
| 17a | 10% -facts-and-circumstances test | | | | | | |
| | and if the organization meets the fact | | | = | · · | vi now the organiz | auon |
| | meets the facts-and-circumstances to | - | - | * | - | 7 | 100/ |
| b | 10% -facts-and-circumstances test | • | | | | Ť | ı∪% or |
| | more, and if the organization meets the | | | | - | | |
| 40 | organization meets the facts-and-circ | | - | | | | |
| 18 | Private foundation. If the organization | on did not check a l | box on line 13, 16 | a, 16b, 1/a, or 17b | o, check this box a | na see instructions | 3L |

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Se | ction A. Public Support | | | | | | |
|------|--|----------------------|-----------------------|----------------------|---------------------|------------------------|-----------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| | merchandise sold or services per- formed, or facilities furnished in | | | | | | |
| | any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that | | | | | | |
| | are not an unrelated trade or bus- | | | | | | |
| | iness under section 513 | | | | | | |
| 4 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| | Total. Add lines 1 through 5 | | | | | | |
| 78 | Amounts included on lines 1, 2, and | | | | | | |
| | 3 received from disqualified persons | | | | | | |
| K | Amounts included on lines 2 and 3 received from other than disqualified persons that | | | | | | |
| | exceed the greater of \$5,000 or 1% of the | | | | | | |
| | amount on line 13 for the year | | | | | | |
| | Add lines 7a and 7b | | | | | | |
| | Public support. (Subtract line 7c from line 6.) | | | | | | |
| | | (a) 2019 | (b) 2019 | (a) 2020 | (4) 2021 | (a) 2022 | (f) Total |
| | ndar year (or fiscal year beginning in) Amounts from line 6 | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| | Gross income from interest, | | | | | | |
| 100 | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, and income from similar sources | | | | | | |
| ŀ | Unrelated business taxable income | | | | | | |
| • | (less section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| , | Add lines 10a and 10b | | | | | | |
| | Net income from unrelated business | | | | | | |
| | activities not included on line 10b, | | | | | | |
| | whether or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| 13 | assets (Explain in Part VI.) Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| | First 5 years. If the Form 990 is for the | ne organization's fi | rst. second. third. | fourth, or fifth tax | vear as a section 5 | i01(c)(3) organization | on. |
| | | | | | • | | |
| Se | ction C. Computation of Publi | c Support Per | centage | | | | |
| 15 | Public support percentage for 2022 (I | ine 8, column (f), d | livided by line 13, o | column (f)) | | 15 | % |
| | Public support percentage from 2021 | | | | | 16 | % |
| Se | ction D. Computation of Inves | tment Income | e Percentage | | | | |
| 17 | Investment income percentage for 20 |)22 (line 10c, colur | nn (f), divided by li | ne 13, column (f)) | | 17 | <u>%</u> |
| 18 | | | | | | 18 | <u>%</u> |
| 19a | a 33 1/3% support tests - 2022. If the | | | | | | 7 is not |
| | more than 33 1/3%, check this box ar | | | | | | Ш |
| k | 33 1/3% support tests - 2021. If the | | | | | | |
| | line 18 is not more than 33 1/3%, che | | | | | | |
| 20 | Private foundation. If the organization | n did not check a | box on line 14, 19a | a, or 19b, check th | nis box and see ins | tructions | |

Schedule A (Form 990) 2022 KIND, INC. 26-2763038 Page 4

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

| 1 | Are all of the organization's supported organizations listed by name in the organization's governing |
|---|--|
| | documents? If "No," describe in Part VI how the supported organizations are designated. If designated by |
| | class or purpose, describe the designation. If historic and continuing relationship, explain. |

- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | Yes | No |
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| Par | t IV Supporting Organizations (continued) | | | |
|------|--|-----------|-----|-----|
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described on lines 11b and | | | |
| | 11c below, the governing body of a supported organization? | 11a | | |
| | A family member of a person described on line 11a above? | 11b | | |
| | A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide | | | |
| | detail in Part VI. | 11c | | |
| Sect | tion B. Type I Supporting Organizations | , 110 | | |
| | <u>,</u> | | Yes | No |
| 4 | Did the severing body, members of the severing body, officers esting in their official conseits, or membership of one or | | 162 | NO |
| | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, | | | |
| | directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) | | | |
| | effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported | | | |
| | organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the | _ | | |
| | supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Sect | tion C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | |
| Sect | tion D. All Type III Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No." explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| | By reason of the relationship described on line 2, above, did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | · · · · · · · · · · · · · · · · · · · | 3 | | |
| Sect | supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations | | | |
| | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions | ١. | | |
| а | The organization satisfied the Activities Test. Complete line 2 below. | ,- | | |
| b | The organization is the parent of each of its supported organizations. <i>Complete</i> line 3 <i>below.</i> | | | |
| c | The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in | etruction | ic) | |
| | Activities Test. Answer lines 2a and 2b below. | Struction | Yes | No |
| | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | 100 | 110 |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | | |
| | Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, | u | | |
| | one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in | | | |
| | | | | |
| | Part VI the reasons for the organization's position that its supported organization(s) would have engaged in | 2b | | |
| | these activities but for the organization's involvement. Parent of Supported Organizations. Answer lines 3a and 3b below. | 20 | | |
| | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| | trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI. | 3a | | |
| | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | Ja | | |
| | | 3b | | |
| | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | JU | | |

| 26-2763038 Page 6 | 46-4/6303 | 8 Page | 6 |
|-------------------|-----------|--------|---|
|-------------------|-----------|--------|---|

| Pai | t V Type III Non-Functionally Integrated 509(a)(3) Supporting | ng Organi | zations | |
|-------|---|---------------|----------------------------------|--------------------------------|
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifying | ng trust on N | ov. 20, 1970 (<i>explain in</i> | Part VI). See instructions. |
| | All other Type III non-functionally integrated supporting organizations mus | t complete S | Sections A through E. | |
| Secti | on A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | |
| | collection of gross income or for management, conservation, or | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | on B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | |
| | instructions for short tax year or assets held for part of year): | | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other factors | | | |
| | (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, | | | |
| | see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by 0.035. | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Secti | on C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| 2 | Enter 0.85 of line 1. | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| | emergency temporary reduction (see instructions). | 6 | | |
| 7 | Check here if the current year is the organization's first as a non-functional | | d Type III supporting orga | nization (see |
| | instructions). | . 0 | 5 5 | • |

Schedule A (Form 990) 2022

Schedule A (Form 990) 2022

e Excess from 2022

26-2763038 Page 8 KIND, INC. Schedule A (Form 990) 2022 **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, Part VI line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME: **MISCELLANEOUS** 1,435. 2018 AMOUNT: \$ 105,982. 2019 AMOUNT: \$ 2020 AMOUNT: \$ 119,916. 37,719. 2021 AMOUNT: \$ 2022 AMOUNT: \$ 19,863.

** PUBLIC INSPECTION COPY **

Schedule B

(Form 990)

Attach to Form 990 or Form 990-PF.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization Go to www.irs.gov/Form990 for the latest information.

Schedule of Contributors

Employer identification number

26-2763038 INC

Organization type (check one):

Filers of: Section:

X 501(c)(3) (enter number) organization Form 990 or 990-EZ

4947(a)(1) nonexempt charitable trust not treated as a private foundation

527 political organization

Form 990-PF 501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \$

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2022)

Name of organization Employer identification number

KIND, INC. 26-2763038

| Part II | Noncash Property (see instructions). Use duplicate copies of Pa | art II if additional space is needed. | |
|------------------------------|---|---|----------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| I | | I \$ | I |

Employer identification number

Name of organization

KIND 26-2763038 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Relationship of transferor to transferee Transferee's name, address, and ZIP + 4

SCHEDULE C

(Form 990)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of organization **Employer identification number** 26-2763038 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. 2 Political campaign activity expenditures Volunteer hours for political campaign activities Complete if the organization is exempt under section 501(c)(3). 1 Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ______\$ ____ 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? No 4a Was a correction made? Yes Nο b If "Yes," describe in Part IV. Complete if the organization is exempt under section 501(c), except section 501(c)(3). Part I-C 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities \$_______\$ 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political contributions received and filing organization's promptly and directly funds. If none, enter -0-. delivered to a separate political organization. If none, enter -0-.

| | KIND, | | | 504/ \/0\ | | 763038 Page 2 |
|--|-------------|--|---|---|----------------------------------|-----------------------------|
| Part II-A Complete if the org | anizatio | n is exer | npt under section | 501(c)(3) and file | d Form 5/68 (ele | ection under |
| expenses, and share | e of exces | s lobbying (| • • | | group member's nam | e, address, EIN, |
| Limi | ts on Lobl | oying Expe | nd "limited control" pro nditures unts paid or incurred.) | | (a) Filing organization's totals | (b) Affiliated group totals |
| 1a Total lobbying expenditures to influ | uence pub | lic opinion (| grassroots lobbying) | | | |
| b Total lobbying expenditures to influence a legislative body (direct lobbying) | | | | | | |
| c Total lobbying expenditures (add li | nes 1a and | d 1b) | | | | |
| d Other exempt purpose expenditure | | | | | | |
| e Total exempt purpose expenditure | s (add line | s 1c and 1d |) | | | |
| f Lobbying nontaxable amount. Ente | er the amo | unt from the | e following table in both | n columns. | | |
| If the amount on line 1e, column (a) o | r (b) is: | The lob | bying nontaxable am | ount is: | | |
| Not over \$500,000 | | 20% of | the amount on line 1e. | | | |
| Over \$500,000 but not over \$1,000 | 0,000 | \$100,00 | 00 plus 15% of the exce | ess over \$500,000. | | |
| Over \$1,000,000 but not over \$1,5 | | | 00 plus 10% of the exce | 11 | | |
| Over \$1,500,000 but not over \$17, | 000,000 | | 00 plus 5% of the exces | ss over \$1,500,000. | | |
| Over \$17,000,000 | | \$1,000, | 000. | | | |
| | . 050/ / | 40 | | | | |
| g Grassroots nontaxable amount (en | | , | | | | |
| h Subtract line 1g from line 1a. If zer | , | | | | | |
| i Subtract line 1f from line 1c. If zero | - | | line 1; did the everying | • | | |
| j If there is an amount other than ze reporting section 4911 tax for this | | | | | 1 | Yes No |
| (Some organizations th | hat made s | 4-Year Ave a section 5 e the separ | ate instructions for lin | Section 501(h) nave to complete all o les 2a through 2f.) | | |
| | Lobi | oying Expe | nditures During 4-Yea | r Averaging Period | | |
| Calendar year (or fiscal year beginning in) | (a) | 2019 | (b) 2020 | (c) 2021 | (d) 2022 | (e) Total |
| 2a Lobbying nontaxable amount | | | | | | |
| b Lobbying ceiling amount | | | | | | |
| (150% of line 2a, column(e)) | | | | | | |
| c Total lobbying expenditures | | | | | | |
| d Grassroots nontaxable amount | | | | | | |
| e Grassroots ceiling amount | | | | | | |
| (150% of line 2d, column (e)) | | | | | | |
| f Grassroots lobbying expenditures | | | | | | |

Schedule C (Form 990) 2022

Schedule C (Form 990) 2022 KIND , INC . 26-27630 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| 1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred by organization managers under section 4912 c If "Yes," enter the amount of any tax incurred by organization managers under section 4912 d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6). 1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the p Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "N answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported i | ior year? | 1 2 3 5), or sect | 166 tion Yes | , 965. , 965. |
|--|------------------------------|--|---------------------|------------------|
| local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b if "Yes," enter the amount of any tax incurred under section 4912 c if "Yes," enter the amount of any tax incurred under section 4912 d if the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6). 1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the pert III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "N answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reas | 601(c)(5 | X X X X X X X 5), or sect | 166 tion Yes | ,965. |
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| c If "Yes," enter the amount of any tax incurred by organization managers under section 4912 d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6). 1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the pert III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Nanswered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and politic expenditures next year? | ior year? | 1 2 3 5), or sect | Yes | No |
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| Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6). 1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the pert III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Nanswered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and politic expenditures next year? | ior year? | 1 2 3 5), or sect | Yes | No |
| 1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the pertiliary Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Nanswered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and politic expenditures next year? | ior year? | 1 2 3 5), or sect | Yes | No |
| 1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the pertiliary in the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Nanswered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year? | ior year? 01(c)(5 | 2 3 5), or sect | tion | No |
| 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the per complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Nanswered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and politic expenditures next year? | ior year? 01(c)(5 | 2 3 5), or sect | | |
| 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the per complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Nanswered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and politic expenditures next year? | ior year? 01(c)(5 | 2 3 5), or sect | | |
| Did the organization agree to carry over lobbying and political campaign activity expenditures from the pertuit. B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Nanswered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and politie expenditures next year? | ior year? 01(c)(5 | Э 5), or sect | | |
| Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "N answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and politie expenditures next year? | 01(c)(5 |), or sect | | |
| Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and politi expenditures next year? | | 1 | | |
| expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and politi expenditures next year? | | | | |
| a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and politi expenditures next year? | | | | |
| b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and politi expenditures next year? | | 2a | | |
| c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and politi expenditures next year? | | | | |
| Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and politi expenditures next year? | | | | |
| 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and politi expenditures next year? | | | | |
| does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and politi expenditures next year? | | | | |
| expenditures next year? | | | | |
| 1 / | | 4 | | |
| 5 Taxable amount of lobbying and political expenditures. See instructions | | 5 | | |
| Part IV Supplemental Information | | | | |
| Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list |); Part II-/ | A, lines 1 an | d 2 (See | |
| instructions); and Part II-B, line 1. Also, complete this part for any additional information. PART II-B, LINE 1, LOBBYING ACTIVITIES: | | | | |
| DIRECT LOBBYING: | | | | |
| EDUCATING POLICYMAKERS ON LEGISLATION AND WHETHER OR NO | | Y SHOU | JLD | |
| | THE | | <u></u> | |
| VOTE FOR A PARTICULAR PIECE OF LEGISLATION. | THE | | | |
| | THE | | | |
| GRASSROOTS LOBBYING: | THE | | | |

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

KIND, INC.

Employer identification number 26-2763038

| Pai | Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the | | | | | | | | | |
|----------|--|---|--------------------------------------|--|--|--|--|--|--|--|
| | organization answered "Yes" on Form 990, Part IV, line | e 6. | · | | | | | | | |
| | | (a) Donor advised funds | (b) Funds and other accounts | | | | | | | |
| 1 | Total number at end of year | | | | | | | | | |
| 2 | Aggregate value of contributions to (during year) | | | | | | | | | |
| 3 | Aggregate value of grants from (during year) | | | | | | | | | |
| 4 | Aggregate value at end of year | | | | | | | | | |
| 5 | Did the organization inform all donors and donor advisors in v | writing that the assets held in donor advis | sed funds | | | | | | | |
| | are the organization's property, subject to the organization's | exclusive legal control? | Yes No | | | | | | | |
| 6 | Did the organization inform all grantees, donors, and donor a | | | | | | | | | |
| | for charitable purposes and not for the benefit of the donor or | r donor advisor, or for any other purpose | conferring | | | | | | | |
| | | | | | | | | | | |
| Pai | t II Conservation Easements. Complete if the org | ganization answered "Yes" on Form 990, | Part IV, line 7. | | | | | | | |
| 1 | Purpose(s) of conservation easements held by the organization | on (check all that apply) | | | | | | | | |
| | Preservation of land for public use (for example, recreated | tion or education) Preservation o | f a historically important land area | | | | | | | |
| | Protection of natural habitat | Preservation o | f a certified historic structure | | | | | | | |
| | Preservation of open space | | | | | | | | | |
| 2 | Complete lines 2a through 2d if the organization held a qualif | ied conservation contribution in the form | | | | | | | | |
| | day of the tax year. | | Held at the End of the Tax Year | | | | | | | |
| а | Total number of conservation easements | | 2a | | | | | | | |
| | | | | | | | | | | |
| | Number of conservation easements on a certified historic stru | | 2c | | | | | | | |
| d | Number of conservation easements included in (c) acquired a | • | | | | | | | | |
| | historic structure listed in the National Register | | | | | | | | | |
| 3 | Number of conservation easements modified, transferred, rele | eased, extinguished, or terminated by the | e organization during the tax | | | | | | | |
| | year | | | | | | | | | |
| 4 | Number of states where property subject to conservation eas | | | | | | | | | |
| 5 | Does the organization have a written policy regarding the per | | | | | | | | | |
| | violations, and enforcement of the conservation easements it | | | | | | | | | |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, | nandling of violations, and enforcing con- | servation easements during the year | | | | | | | |
| - | Amount of annual in manifesting incomes in a section in a | | | | | | | | | |
| 7 | Amount of expenses incurred in monitoring, inspecting, hand | lling of violations, and enforcing conserva | ation easements during the year | | | | | | | |
| | Does each conservation easement reported on line 2(d) above | a action, the requirements of section 170 | (b)(4)(D)(i) | | | | | | | |
| 8 | | | | | | | | | | |
| 9 | In Part XIII, describe how the organization reports conservation | on accompate in its revenue and expense | | | | | | | | |
| 9 | balance sheet, and include, if applicable, the text of the footn | • | | | | | | | | |
| | organization's accounting for conservation easements. | iote to the organization's infancial statem | ents that describes the | | | | | | | |
| Pai | t III Organizations Maintaining Collections of | Art, Historical Treasures, or O | ther Similar Assets. | | | | | | | |
| | Complete if the organization answered "Yes" on Form | | | | | | | | | |
| 1a | If the organization elected, as permitted under FASB ASC 95 | | and balance sheet works | | | | | | | |
| | of art, historical treasures, or other similar assets held for pub | • | | | | | | | | |
| | service, provide in Part XIII the text of the footnote to its finan | | | | | | | | | |
| b | b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of | | | | | | | | | |
| | art, historical treasures, or other similar assets held for public | · · · · · · | | | | | | | | |
| | provide the following amounts relating to these items: | | | | | | | | | |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | \$ | | | | | | | |
| | | | • | | | | | | | |
| 2 | If the organization received or held works of art, historical trea | | | | | | | | | |
| | the following amounts required to be reported under FASB A | | | | | | | | | |
| а | Revenue included on Form 990, Part VIII, line 1 | • | \$ | | | | | | | |
| L | Assets included in Form 000, Part V | | Φ | | | | | | | |

| | dule D (Form 990) 2022 KIND, IN | | | | | 011 0 | | 2763038 Page 2 |
|----------|--|---------------------------------------|--------------------|-----------------|----------------|----------------|----------------|--------------------------------|
| Pai | t III Organizations Maintaining Co | ollections of Ar | t, Histo | orical Tre | easures, o | r Other S | imilar Ass | ets (continued) |
| 3 | Using the organization's acquisition, accessio | n, and other record | s, check | any of the | following that | make sign | ificant use of | its |
| | collection items (check all that apply): | | . — | | | | | |
| а | Public exhibition | C | | | change progra | | | |
| b | Scholarly research | е | | Other | | | | |
| С | Preservation for future generations | | | | | | | |
| 4 | Provide a description of the organization's col | · · · · · · · · · · · · · · · · · · · | | • | - | | | art XIII. |
| 5 | During the year, did the organization solicit or | | , | | • | er similar as | sets | |
| D : | to be sold to raise funds rather than to be mai | | | | | | | Yes No |
| Pai | t IV Escrow and Custodial Arrang | | ete if the | organization | on answered ' | "Yes" on Fo | orm 990, Part | IV, line 9, or |
| | reported an amount on Form 990, Part | · · | | | | | | |
| 1a | Is the organization an agent, trustee, custodia | | • | | | | | |
| | on Form 990, Part X? | | | | | | | Yes No |
| b | If "Yes," explain the arrangement in Part XIII a | nd complete the fol | llowing t | able: | | | | |
| | | | | | | | | Amount |
| С | Beginning balance | | | | | | 1c | |
| d | Additions during the year | | | | | | 1d | |
| е | Distributions during the year | | | | | | 1e | |
| f | Ending balance | | | | | | 1f | |
| 2a | Did the organization include an amount on Fo | rm 990, Part X, line | 21, for 6 | escrow or c | ustodial acco | unt liability' | ? | Yes No |
| b | If "Yes," explain the arrangement in Part XIII. | | | | | | | |
| Par | t V Endowment Funds. Complete if | the organization an | swered | "Yes" on Fo | orm 990, Part | IV, line 10. | | |
| | | (a) Current year | (b) F | rior year | (c) Two year | rs back (d | Three years ba | ack (e) Four years back |
| 1a | Beginning of year balance | | | | | | | |
| b | Contributions | | | | | | | |
| С | Net investment earnings, gains, and losses | | | | | | | |
| d | Grants or scholarships | | | | | | | |
| е | Other expenditures for facilities | | | | | | | |
| | and programs | | | | | | | |
| f | Administrative expenses | | | | | | | |
| g | End of year balance | | | | | | | |
| 2 | Provide the estimated percentage of the curre | ent vear end balance | e (line 1d | r column (a | a)) held as: | | | |
| a | Board designated or quasi-endowment | , | % % | y, 001a11111 (c | ,,, mora ao. | | | |
| b | Permanent endowment | % | | | | | | |
| c | Term endowment 9 | | | | | | | |
| · | The percentages on lines 2a, 2b, and 2c shou | | | | | | | |
| 32 | Are there endowment funds not in the posses | • | ation tha | t are held a | nd administer | ed for the | | |
| Ja | organization by: | Sion of the organiza | ation tha | i are rielu a | na administer | ed for the | | Yes No |
| | , | | | | | | | |
| | (i) Unrelated organizations | | | | | | | |
| h | (ii) Related organizations | iono liotod ao roquir | od on S | obodulo D2 | | | | 3b |
| | | | | | | | | 30 |
| 4 Par | Describe in Part XIII the intended uses of the cet VI Land, Buildings, and Equipment | | wment t | unas. | | | | |
| · ui | Complete if the organization answered | |) Part IV | / line 11a 9 | See Form 990 | Part X lin | e 10 | |
| | <u> </u> | | | I | | | T | (d) Deelesselse |
| | Description of property | (a) Cost or o basis (investr | | | t or other | | umulated | (d) Book value |
| | Land | | n c ni) | Dasis | (other) | uepre | eciation | |
| | Land | | | | | | | |
| | Buildings | | | 1 73 | 00 257 | | 10 060 | 1 160 100 |
| | Leasehold improvements | | | | 88,257. | | 7 604 | 1,168,189. |
| | Equipment | | | | 78,366. | | 7,694. | 10,672. |
| е | Other | . 1 | | | 75,374. | 1 | .1,190. | 264,184. |

Schedule D (Form 990) 2022

1,443,045.

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

| Schedule D (Form 990) 2022 KIND, INC. | | 26 | 5-2763038 Page 3 |
|---|----------------------------|---|------------------------|
| Part VII Investments - Other Securities. | | | |
| Complete if the organization answered "Yes" of | on Form 990, Part IV, line | 11b. See Form 990, Part X, line 12. | |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or en | d-of-year market value |
| (1) Financial derivatives | | | |
| (2) Closely held equity interests | | | |
| (3) Other | | | |
| (A) | | | |
| (B) | | | |
| (C) | | | |
| (D) | | | |
| (E) | | | |
| (F) | | | |
| (G) | | | |
| (H) | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | | | |
| Part VIII Investments - Program Related. | | | |
| Complete if the organization answered "Yes" of | on Form 990, Part IV, line | 11c. See Form 990, Part X, line 13. | |
| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or en | d-of-year market value |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. | | | |
| Complete if the organization answered "Yes" of | on Form 990, Part IV, line | 11d. See Form 990, Part X, line 15. | |
| (a) I | Description | | (b) Book value |
| (1) SECURITY DEPOSIT | | | 1,063,486. |
| (2) RIGHT-OF-USE ASSET | | | 15,603,636. |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line | 15.) | | 16,667,122. |
| Part X Other Liabilities. | | | |
| Complete if the organization answered "Yes" of | on Form 990, Part IV, line | 11e or 11f. See Form 990, Part X, line 25 | 5. |
| 1. (a) Description of liability | | | (b) Book value |
| (1) Federal income taxes | | | |
| (2) REFUNDABLE ADVANCES | | | 265,747. |
| (3) LEASE LIABILITY | | | 18,298,488. |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |

18,564,235. Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

(8) (9)

| | dule D | Form 990) 2022 KIND, INC. | | | | 2703030 Page |
|--------------|--|--|----------|---------------------------|----------|----------------------------|
| Pai | rt XI | Reconciliation of Revenue per Audited Financial Statement | ts Wi | th Revenue per Re | turn. | |
| | | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | | | | |
| 1 | Total r | evenue, gains, and other support per audited financial statements | | | 1 | <u>156,087,198.</u> |
| 2 | | nts included on line 1 but not on Form 990, Part VIII, line 12: | 1 | 1 240 216 | | |
| | | realized gains (losses) on investments | 2a | | | |
| | | ed services and use of facilities | 2b | 99,629,351. | | |
| С | | eries of prior year grants | 2c | 444 042 | | |
| d | | (Describe in Part XIII.) | 2d | 444,042. | | 00 724 077 |
| | | nes 2a through 2d | | | 2e | 99,724,077. 56,363,121. |
| 3 | | ict line 2e from line 1 | | | 3 | 30,303,121. |
| 4 | | nts included on Form 990, Part VIII, line 12, but not on line 1: | ۱ | 1 | | |
| a | | ment expenses not included on Form 990, Part VIII, line 7b | 4a 4b | | | |
| | | (Describe in Part XIII.) nes 4a and 4b | | | 40 | 0. |
| | | es 4a and 4b evenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | | | 4c 5 | 56,363,121. |
| 5 Pa | rt XII | Reconciliation of Expenses per Audited Financial Statemer | nts W | ith Expenses per F | | |
| | | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | | iiii =xpoileee pei i | | |
| 1 | Total | | | | 4 | 153,556,681. |
| 2 | | expenses and losses per audited financial statements ts included on line 1 but not on Form 990, Part IX, line 25: | | | _ | 133,330,001. |
| | | ed services and use of facilities | 2a | 99,629,351. | | |
| | | ear adjustments | 2b | 33702373320 | | |
| c | | osses | 2c | | | |
| d | | (Describe in Part XIII.) | 2d | 444,042. | | |
| | | nes 2a through 2d | | | 2e | 100,073,393. |
| 3 | | ct line 2e from line 1 | | | 3 | 53,483,288. |
| 4 | | nts included on Form 990, Part IX, line 25, but not on line 1: | | | | |
| а | | ment expenses not included on Form 990, Part VIII, line 7b | 4a | | | |
| | | (Describe in Part XIII.) | 4b | | | |
| С | Add lir | nes 4a and 4b | | | 4c | 0. |
| 5 | Total e | expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.) | | | 5 | 53,483,288. |
| Pa | rt XIII | Supplemental Information. | | | | |
| Prov | ide the o | descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV | , lines | 1b and 2b; Part V, line 4 | ; Part 2 | X, line 2; Part XI, |
| ines | 2d and | 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addition | onal in | formation. | | |
| | | | | | | |
| | | | | | | |
| PAI | RT X | , LINE 2: | | | | |
| | | | | | | _ |
| KII | ND I | S SUBJECT TO INCOME TAX ON NET INCOME DE | ERIV | ED FROM BUSI | NES | S |
| | | | | | | |
| AC'. | LIVI | FIES THAT ARE UNRELATED TO ITS EXEMPT PU | JRPO | SE. HOWEVER, | MA. | NAGEMENT |
| | | | | ### DIIGTNEGG | | COME E377 |
| AA | S DE' | PERMINED THAT KIND IS NOT SUBJECT TO UNF | KELA | TED BUSINESS | TN | COME TAX. |
| | ים בו מב | ODE WIND HAG NOW BILED AN EVENDE ODGANI | | TON DUGINGO | T 3.T | COME ENV |
| I.H.I | SKEF | ORE, KIND HAS NOT FILED AN EXEMPT ORGANI | LZAT | TON BUSINESS | TIV | COME TAX |
|) THE | | /EODM 000 m/ MIMIL TOG | | | | |
| KE. | LOKN | (FORM 990-T) WITH THE IRS. | | | | |
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| ד ג כ | ош. ∡. | I, LINE 2D - OTHER ADJUSTMENTS: | | | | |
| - Al | 11 Δ . | I, HIME AD - OIDER ADOUGHMENTS: | | | | |
| מדדק | . ע אַרווי | ISING EXPENSE | | | | 444,042. |
| . 01 | יייייייייייייייייייייייייייייייייייייי | INTIO DAI DINDU | | | | 777, UTA • |
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| | | | | | | |
| PAI | RT X | II, LINE 2D - OTHER ADJUSTMENTS: | | | | |
| | | , | | | | |

444,042.

FUNDRAISING EXPENSE

| Schedule D (Form 990) 2022 | KIND, IN | rc. | | 26-2763038 | Page 5 |
|---|-----------------|------|--|------------|--------|
| Schedule D (Form 990) 2022 Part XIII Supplemental Inform | mation (continu | ued) | | | |
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SCHEDULE F (Form 990)

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Employer identification number

| KIND, INC. | | | | | 26-276303 | 38 |
|---|-------------------------------------|---|---|-----------------------|---|--|
| Part I General Info | mation on A | ctivities Out | side the United States. Comple | ete if the organi | zation answered " | Yes" on |
| Form 990, Part IV | /, line 14b. | | | | | |
| | | | ds to substantiate the amount of its gra the selection criteria used to award the | | _ | Yes No |
| 2 For grantmakers. Description United States. | ribe in Part V the | e organization's _l | procedures for monitoring the use of its | grants and oth | ner assistance outs | side the |
| | | | n be duplicated if additional space is n | | | T |
| (a) Region | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in the region | (d) Activities conducted in the region (by type) (such as, fundraising, pro- gram services, investments, grants to recipients located in the region) | is a prog describe | rity listed in (d) gram service, specific type s) in the region | (f) Total expenditures for and investments in the region |
| | | | | | | |
| CENTRAL AMERICA AND | | | | | | |
| THE CARIBBEAN | 0 | 0 | GRANTMAKING | | | 318,085. |
| EUROPE (INCLUDING ICELAND & GREENLAND) | 0 | 0 | CD ANIMA WING | | | 565,384. |
| TCELAND & GREENLAND) | 0 | 0 | GRANTMAKING | | | 565,384. |
| | | | | | | |
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| | | | | | | |
| 3 a Subtotal | 0 | 0 | | | | 883,469. |
| b Total from continuation sheets to Part I | 0 | 0 | | | | 0. |
| c Totals (add lines 3a | 0 | | | | | 883 469 |

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method of valuation (book, FMV appraisal, other) |
|----------------------------|--|-------------------|----------------------|--------------------------|---------------------------------|----------------------------------|---------------------------------------|--|
| | | | PROVIDE LEGAL | | | | | |
| | | | REPRESENTATION FOR | | | | | |
| | | CENTRAL AMERICA | UNACCOMPANIED | | | | | |
| | | AND THE CARIBBEAN | CHILDREN | 7,000. | WIRE | 0. | | |
| | | | PROVIDE LEGAL | | | | | |
| | | | REPRESENTATION FOR | | | | | |
| | | CENTRAL AMERICA | UNACCOMPANIED | | | | | |
| | | AND THE CARIBBEAN | CHILDREN | 45,000. | WIRE | 0. | | |
| | | | PROVIDE LEGAL | · | | | | |
| | | | REPRESENTATION FOR | | | | | |
| | | CENTRAL AMERICA | UNACCOMPANIED | | | | | |
| | | AND THE CARIBBEAN | CHILDREN | 90,000. | WIRE | 0. | | |
| | | | PROVIDE LEGAL | · | | | | |
| | | | REPRESENTATION FOR | | | | | |
| | | CENTRAL AMERICA | UNACCOMPANIED | | | | | |
| | | AND THE CARIBBEAN | CHILDREN | 55,000. | WIRE | 0. | | |
| | | | PROVIDE LEGAL | | | | | |
| | | | REPRESENTATION FOR | | | | | |
| | | CENTRAL AMERICA | UNACCOMPANIED | | | | | |
| | | AND THE CARIBBEAN | CHILDREN | 6,375. | WIRE | 0. | | |
| | | | PROVIDE LEGAL | | | | | |
| | | | REPRESENTATION FOR | | | | | |
| | | CENTRAL AMERICA | UNACCOMPANIED | | | | | |
| | | AND THE CARIBBEAN | CHILDREN | 25,000. | WIRE | 0. | | |
| | | | PROVIDE LEGAL | | | | | |
| | | | REPRESENTATION FOR | | | | | |
| | | CENTRAL AMERICA | UNACCOMPANIED | | | | | |
| | | AND THE CARIBBEAN | CHILDREN | 7,000. | WIRE | 0. | | |
| | | | PROVIDE LEGAL | | | | | |
| | | | REPRESENTATION FOR | | | | | |
| | | CENTRAL AMERICA | UNACCOMPANIED | | | | | |
| | | AND THE CARIBBEAN | CHILDREN | 12,000. | WIRE | 0. | | |

| 2 | Enter total number of r | ecipient organization | ns listed above that are i | recognized as charities by the f | oreign country, r | ecognized as a tax | | |
|---|-------------------------|------------------------|----------------------------|----------------------------------|-------------------|--------------------|--|--|
| | exempt 501(c)(3) organ | nization by the IRS, o | or for which the grantee | or counsel has provided a sect | ion 501(c)(3) equ | ivalency letter | | |
| 3 | Enter total number of o | ther organizations of | or entities | | | | | |

Schedule F (Form 990) KIND, INC. 26-2763038

Page 2

| Scriedule | F (F0IIII 990) | KIND, | | | | | 00000 | | raye z |
|-----------|-------------------|--------------------------|------------------------|-------------------------------|-----------------|---------------------|----------------------|-----------------|----------------------|
| Part II | Continuation o | f Grants and Other | Assistance to Organiza | tions or Entities Outside the | United States. | (Schedule F (Form 9 | 90), Part II, line 1 |) | |
| 1 | | (b) IRS code section | | (d) Purpose of | (e) Amount | (f) Manner of | (g) Amount of | (h) Description | (i) Method of |
| (a) Name | e of organization | and EIN (if applicable) | (c) Region | grant | of cash grant | cash disbursement | non-cash | of non-cash | valuation (book, FM\ |
| | | and Ent (iii appriousis) | | g. a | or odorr graint | | assistance | assistance | appraisal, other) |
| | | | | PROVIDE LEGAL | | | | | |
| | | | | REPRESENTATION FOR | | | | | |
| | | | CENTRAL AMERICA | UNACCOMPANIED | | | | | |
| | | | AND THE CARIBBEAN | CHILDREN | 7,000. | WIRE | 0. | | |
| | | | | PROVIDE LEGAL | | | | | |
| | | | | REPRESENTATION FOR | | | | | |
| | | | CENTRAL AMERICA | UNACCOMPANIED | | | | | |
| | | | AND THE CARIBBEAN | CHILDREN | 71,085. | WIRE | 0. | | |
| | | | | PROVIDE LEGAL | | | | | |
| | | | | REPRESENTATION FOR | | | | | |
| | | | CENTRAL AMERICA | UNACCOMPANIED | | | | | |
| | | | AND THE CARIBBEAN | CHILDREN | 7,000. | WIRE | 0. | | |
| | | | | PROVIDE LEGAL | , | | | | |
| | | | | REPRESENTATION FOR | | | | | |
| | | | CENTRAL AMERICA | UNACCOMPANIED | | | | | |
| | | | AND THE CARIBBEAN | CHILDREN | 7,000. | WIRE | 0. | | |
| | | | | PROVIDE LEGAL | . , | | | | |
| | | | | REPRESENTATION FOR | | | | | |
| | | | CENTRAL AMERICA | UNACCOMPANIED | | | | | |
| | | | AND THE CARIBBEAN | CHILDREN | 8,500. | WIRE | 0. | | |
| | | | IND THE CHAIDBEIN | PROVIDE LEGAL | 0,300. | NIKE . | | | |
| | | | EUROPE (INCLUDING | REPRESENTATION FOR | | | | | |
| | | | ICELAND & | UNACCOMPANIED | | | | | |
| | | | GREENLAND) | CHILDREN | 54,381. | WIDE | 0. | | |
| | | | | PROVIDE LEGAL | 34,301. | 11111 | " | | |
| | | | EUROPE (INCLUDING | REPRESENTATION FOR | | | | | |
| | | | ICELAND & | UNACCOMPANIED | | | | | |
| | | | GREENLAND) | CHILDREN | 122 800 | WIDE | 0. | | |
| | | | GVEENTWIN) | | 122,880. | MTKE | J | | |
| | | | EUDODE / TNGL UDING | PROVIDE LEGAL | | | | | |
| | | | EUROPE (INCLUDING | REPRESENTATION FOR | | | | | |
| | | | ICELAND & | UNACCOMPANIED | 45.500 | | | | |
| | | | GREENLAND) | CHILDREN | 47,739. | MIKE | 0. | | |
| | | | | PROVIDE LEGAL | | | | | |
| | | | EUROPE (INCLUDING | REPRESENTATION FOR | | | | | |
| | | | ICELAND & | UNACCOMPANIED | | | | | |
| | | | GREENLAND) | CHILDREN | 64,211. | WIRE | 0. | | |

Schedule F (Form 990) KIND, INC. 26-2763038 Page 2

| Schedule F (Form 990) | RIND, | 1110. | | | 20 27 | 03030 | | raye z |
|--------------------------|-------------------------|------------------------|-------------------------------|----------------|---------------------|------------------------|---------------------------|--|
| Part II Continuation | of Grants and Other | Assistance to Organiza | tions or Entities Outside the | United States. | (Schedule F (Form 9 | 90), Part II, line | 1) | _ |
| 1 | (b) IRS code section | | (d) Purpose of | (e) Amount | (f) Manner of | (g) Amount of | (h) Description | (i) Method of |
| (a) Name of organization | and EIN (if applicable) | | grant | of cash grant | | non-cash assistance | of non-cash assistance | valuation (book, FM\ appraisal, other) |
| | , | | _ | | | assistance | assistance | appraisai, other) |
| | | | PROVIDE LEGAL | | | | | |
| | | | REPRESENTATION FOR | | | | | |
| | | ICELAND & | UNACCOMPANIED | | | | | |
| | | GREENLAND) | CHILDREN | 120,162. | WIRE | 0. | | |
| | | | PROVIDE LEGAL | | | | | |
| | | EUROPE (INCLUDING | REPRESENTATION FOR | | | | | |
| | | ICELAND & | UNACCOMPANIED | | | | | |
| | | GREENLAND) | CHILDREN | 7,373. | WIRE | 0. | | |
| | | | PROVIDE LEGAL | | | | | |
| | | EUROPE (INCLUDING | REPRESENTATION FOR | | | | | |
| | | ICELAND & | UNACCOMPANIED | | | | | |
| | | GREENLAND) | CHILDREN | 63,469. | WIRE | 0. | | |
| | | | PROVIDE LEGAL | | | | | |
| | | EUROPE (INCLUDING | REPRESENTATION FOR | | | | | |
| | | ICELAND & | UNACCOMPANIED | | | | | |
| | | GREENLAND) | CHILDREN | 6,296. | WIRE | 0. | | |
| | | | PROVIDE LEGAL | | | | | |
| | | EUROPE (INCLUDING | REPRESENTATION FOR | | | | | |
| | | ICELAND & | UNACCOMPANIED | | | | | |
| | | GREENLAND) | CHILDREN | 33,853. | WIRE | 0. | | |
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Schedule F (Form 990) 2022 Page 3 Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. (h) Method of valuation (book, FMV, appraisal, other) (d) Amount of (e) Manner of cash disbursement (c) Number of (f) Amount of (g) Description of (a) Type of grant or assistance (b) Region recipients cash grant noncash noncash assistance assistance

Schedule F (Form 990) 2022 KIND, INC. 26-2763038 Page 4
Part IV Foreign Forms

| | 1 oreign rolling | | |
|---|---|-----|------|
| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | Yes | X No |
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may | | |
| | be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) | Yes | X No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471) | Yes | X No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) | Yes | X No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) | Yes | X No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If | | |

"Yes," the organization may be required to separately file Form 5713, International Boycott Report (see

Instructions for Form 5713; don't file with Form 990)

Schedule F (Form 990) 2022

Yes X No

SCHEDULE G (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

| KIND, I | NC. | | | | | 26-2763 | 038 |
|---|---|--|---|---|--|---------------|---|
| Part I Fundraising Activities required to complete this par | Complete if the organization answet. | red "Y | es" or | n Form 990, Part IV, I | ine 17. | Form 990-EZ | filers are not |
| Indicate whether the organization rais a | sed funds through any of the following e Solicitat f Solicitat g Special or oral agreement with any individual cart VII) or entity in connection with previduals or entities (fundraisers) pursua | tion of tion of fundra (includ | non-g gover aising of ding of onal fu | overnment grants nment grants events ficers, directors, trus undraising services? | | Yes | |
| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | (iii) Did fundraiser have custody or control of contributions? | | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col. (i) | | (vi) Amount paid to (or retained by) organization |
| | | Yes | No | | | | |
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| Total | | | | | | | |
| List all states in which the organization or licensing. | | | utions | or has been notified | it is exe | empt from req | gistration |
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| Pa | rt I | Fundraising Events. Complete if the of fundraising event contributions and great contributions and great contributions. | | | | |
|-----------------|-----------|---|---------------------------|--|-----------------------|--|
| | | or iditariasing event contributions and give | (a) Event #1 ANNUAL GALA | (b) Event #2 | (c) Other events NONE | (d) Total events (add col. (a) through col. (c)) |
| e | | | (event type) | (event type) | (total number) | - coi. (c)) |
| Revenue | 1 | Gross receipts | 1,184,530. | | | 1,184,530. |
| | 2 | Less: Contributions | 1,027,000. | | | 1,027,000. |
| | 3 | Gross income (line 1 minus line 2) | 157,530. | | | 157,530. |
| | 4 | Cash prizes | | | | |
| S | 5 | Noncash prizes | | | | |
| Direct Expenses | 6 | Rent/facility costs | | | | |
| irect E | 7 | Food and beverages | | | | |
| | 8 | Entertainment | | | | |
| | 9 | Other direct expenses | 444 040 | | | 444,042. |
| | 10 | Direct expense summary. Add lines 4 through | n 9 in column (d) | | | 444,042. |
| De | 11 irt | Net income summary. Subtract line 10 from li | | | | -286,512. |
| Pč | Ir L I | Gaming. Complete if the organization \$15,000 on Form 990-EZ, line 6a. | answered "Yes" on Form | i 990, Part IV, line 19, or | reported more than | |
| Revenue | | \$13,000 OH FORM 990-EZ, IIIIE 04. | (a) Bingo | (b) Pull tabs/instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add col. (a) through col. (c) |
| Reve | 1 | Gross revenue | | | | |
| Se | 2 | Cash prizes | | | | |
| Direct Expenses | 3 | Noncash prizes | | | | |
| Direct E | 4 | Rent/facility costs | | | | |
| | 5 | Other direct expenses | | | | |
| | 6 | Volunteer labor | Yes % No | Yes % No | Yes % No | 1 |
| | 7 | Direct expense summary. Add lines 2 through | n 5 in column (d) | | | |
| | 8 | Net gaming income summary. Subtract line 7 | from line 1, column (d) | | | |
| 9 | Ent | ter the state(s) in which the organization condu | icte damina activities: | | | |
| | | the organization licensed to conduct gaming ac | _ | states? | | Yes No |
| | | No," explain: | | | | |
| | _ | | | | | |
| 10a | We | ere any of the organization's gaming licenses re | evoked, suspended, or te | rminated during the tax | year? | Yes No |
| | | Yes," explain: | | | | |

| Sch | nedule G (Form 990) 2022 KIND, INC. 2 | 6-27 | 63 | 038 | Pa | ge 3 |
|-----|--|-----------|---------|---------|--------|-------------|
| 11 | Does the organization conduct gaming activities with nonmembers? | | | Yes | | No |
| | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed | | | | | |
| | to administer charitable gaming? | [| | Yes | | No |
| 13 | Indicate the percentage of gaming activity conducted in: | | | | | |
| | The organization's facility | | 13a | | | % |
| | An outside facility | | 13b | | | % |
| | Enter the name and address of the person who prepares the organization's gaming/special events books and records: | _ | | | | |
| | NameAddress | | | | | |
| 15a | a Does the organization have a contract with a third party from whom the organization receives gaming revenue? | [| | Yes | | No |
| | o If "Yes," enter the amount of gaming revenue received by the organization \$ and the amount of gaming revenue retained by the third party \$ of If "Yes," enter name and address of the third party: | nt | | | | |
| | Name | | | | | |
| | Address | | | | | |
| 16 | Gaming manager information: | | | | | |
| | Name | | | | | |
| | Gaming manager compensation \$ | | | | | |
| | Description of services provided | | | | | |
| | | | | | | |
| | Director/officer Employee Independent contractor | | | | | |
| | Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to | | | | | , |
| | retain the state gaming license? | | | Yes | | No |
| b | Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the | he | | | | |
| _ | organization's own exempt activities during the tax year \$ | | | | | |
| Pa | Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); ar | nd Part I | II, lin | es 9, 9 | 9b, 10 |)b, |
| | 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. | | | | | |
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| Schedule G | G (Form 990) KIND, INC. Supplemental Information (continued) | 26-2763038 P | age 4 |
|------------|---|--------------|-------|
| Part IV | Supplemental Information (continued) | | |
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SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2022

Open to Public

Inspection

Name of the organization KIND, INC. Employer identification number 26-2763038

| Part I General Information on Grants a | and Assistance | | | | | • | |
|---|--------------------|------------------------------------|--------------------------|----------------------------------|--|---------------------------------------|---------------------------------------|
| Does the organization maintain records | to substantiate th | e amount of the grants | or assistance, the | grantees' eligibility | for the grants or assis | stance, and the selection | on |
| criteria used to award the grants or assi | stance? | | | | | | X Yes No |
| 2 Describe in Part IV the organization's pr | | | | | | | |
| Part II Grants and Other Assistance to recipient that received more than | | | | | anization answered "Y | es" on Form 990, Part | IV, line 21, for any |
| 1 (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
| JUSTICE IN MOTION P.O. BOX 160128 | | | | | | | |
| BROOKLYN, NY 11216 | 72-1597864 | 501(C)(3) | 500,000. | 0. | | | PROGRAM SUPPORT |
| COMMUNITY FOUNDATION OF NEW JERSEY 35 KNOX HILL ROAD MORRISTOWN, NJ 07960 | 22-2281783 | 501(C)(3) | 416,270. | 0. | | | PROGRAM SUPPORT |
| AMERICAN FRIENDS SERVICE COMMITTEE 89 MARKET STREET, 6TH FLOOR NEWARK, NJ 07102 | 23-1352010 | 501(C)(3) | 338,254. | 0. | | | PROGRAM SUPPORT |
| CATHOLIC CHARITIES OF THE ARCHDIOCESE OF NEWARK - 590 N 7TH STREET - NEWARK, NJ 07107 | 22-2164120 | 501(C)(3) | 338,254. | 0. | | | PROGRAM SUPPORT |
| MAKE THE ROAD NEW JERSEY 301 GROVE STREET BROOKLYN, NY 11237 | 84-3988830 | 501(C)(3) | 338,254. | 0. | | | PROGRAM SUPPORT |
| CAMDEN CENTER FOR LAW AND SOCIAL JUSTICE - 312 N PEARL ST BRIDGETON, NJ 08302 | 22-3292183 | 501(C)(3) | 275,000. | 0. | | | PROGRAM SUPPORT |
| 2 Enter total number of section 501(c)(3) a 3 Enter total number of other organization | • | • | | | | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2022

Schedule I (Form 990) KIND, INC. 26-2763038 Page 1

| Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.) | | | | | | | | | | |
|--|------------|-------------------------------|--------------------------|--|--|---|------------------------------------|--|--|--|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance | | | |
| MORRIS COUNTY ORGANIZATION FOR HISPANIC AFFAIRS INC 95-97 BASSETT HIGHWAY - DOVER, NJ 07801 | 22-2137333 | 501(C)(3) | 248,063. | 0. | | | PROGRAM SUPPORT | | | |
| BASSEIT RIGHWAT - DOVER, NO 07001 | 22-213/333 | 501(0)(3) | 240,003. | 0. | | | FROGRAM SUFFORT | | | |
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KIND, INC. 26-2763038 Schedule I (Form 990) 2022

| Schedule I (Form 990) 2022 KIND, INC. | | | | | 26-2763038 | Page 2 |
|--|--------------------------|--------------------------|---------------------------------------|---|--------------------------------|----------|
| Part III Grants and Other Assistance to Domestic Individuals. Part III can be duplicated if additional space is needed. | Complete if the | organization answe | ered "Yes" on Form 9 | 90, Part IV, line 22. | | |
| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non- cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash ass | sistance |
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| Part IV Supplemental Information. Provide the information requ | uired in Part I, line | e 2; Part III, column | (b); and any other ac | Iditional information. | | |
| PART I, LINE 2: | | | | | | |
| GRANTEES FILE QUARTERLY PROGRAMMATI | C AND FI | NANCIAL RE | EPORTS. GRA | NTEES ARE | | |
| SUBJECT TO REVIEW OF BACKUP FINANCI | AL DOCU | MENTATION | TO ENSURE | EXPENSES ARE | | |
| ALLOWABLE UNDER THE GRANT AGREEMENT | | | | | | |
| ADDOMADDE ONDER THE GRANT AGREEMENT | • | | | | | |
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SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization Employer identification number KIND INC. 26-2763038 Part I Questions Regarding Compensation

| | | | Yes | No |
|------------|--|----|-----|----|
| 1 a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, | | | |
| | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | |
| | Travel for companions Payments for business use of personal residence | | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | |
| | Discretionary spending account Personal services (such as maid, chauffeur, chef) | | | |
| | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or | | | |
| | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, | | | |
| | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? | 2 | | |
| | | | | |
| 3 | Indicate which, if any, of the following the organization used to establish the compensation of the organization's | | | |
| | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to | | | |
| | establish compensation of the CEO/Executive Director, but explain in Part III. | | | |
| | X Compensation committee X Written employment contract | | | |
| | X Independent compensation consultant X Compensation survey or study | | | |
| | Form 990 of other organizations X Approval by the board or compensation committee | | | |
| | | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing | | | |
| | organization or a related organization: | | | ₹. |
| | Receive a severance payment or change-of-control payment? | 4a | | X |
| | Participate in or receive payment from a supplemental nonqualified retirement plan? | 4b | | X |
| С | Participate in or receive payment from an equity-based compensation arrangement? | 4c | | |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| Ŭ | contingent on the revenues of: | | | |
| а | The organization? | 5a | | х |
| | Any related organization? | 5b | | X |
| | If "Yes" on line 5a or 5b, describe in Part III. | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the net earnings of: | | | |
| а | The organization? | 6a | | Х |
| | Any related organization? | 6b | | Х |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments | | | |
| | not described on lines 5 and 6? If "Yes," describe in Part III | 7 | | Х |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | | | |
| | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III | 8 | | Х |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | |
| | Regulations section 53.4958-6(c)? | 9 | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

Schedule J (Form 990) 2022 KIND, INC. 26-2763038

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown of W | /-2 and/or 1099-MISC compensation | C and/or 1099-NEC | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) |
|-------------------------------------|------|-----------------------|-------------------------------------|-------------------------------------|-----------------------------------|-------------------------|------------------------------------|---|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | | | reported as deferred on prior Form 990 |
| (1) WENDY ALICE YOUNG | (i) | 445,936. | 83,320. | 0. | 32,700. | 12,569. | 574,525. | 0. |
| PRESIDENT | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (2) MATTHEW JAMES KESSLER-VAUGHN | (i) | 322,357. | 27,956. | 0. | 12,200. | 13,629. | 376,142. | 0. |
| EXECUTIVE VICE PRESIDENT OPERATIONS | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (3) MARIA MATEO ODOM | (i) | 281,788. | 27,000. | 0. | 12,200. | 36,264. | 357,252. | 0. |
| SVP, LEGAL PROGRAMS | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (4) HAYFORD NARH MENSAH | (i) | 290,933. | 21,979. | 0. | 12,200. | 14,006. | 339,118. | 0. |
| CHIEF FINANCIAL OFFICER | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (5) HANNAH CHOTINER-GARDNER | (i) | 286,191. | 26,000. | 0. | 7,733. | 14,474. | 334,398. | 0. |
| CHIEF DEVELOPMENT OFFICER | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (6) HARDY VIEUX | (i) | 255,875. | 22,000. | 0. | 6,907. | 14,451. | 299,233. | 0. |
| CHIEF OF STAFF | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (7) TANYA J WEITHERS | (i) | 222,175. | 19,500. | 0. | 9,922. | 17,902. | 269,499. | 0. |
| CHIEF HUMAN RESOURCE OFFICER | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (8) BRENDA JOYCE BOWSER SODER | (i) | 201,583. | 18,339. | 0. | 9,284. | 37,934. | 267,140. | 0. |
| CHIEF COMMUNICATION OFFICER | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (9) LISA M FRYDMAN | (i) | 223,271. | 18,350. | 0. | 9,665. | 1,481. | 252,767. | 0. |
| VP, INTERNATIONAL PROGRAMS | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (10) JENNIFER PODKUL | (i) | 217,863. | 19,172. | 0. | 9,481. | 975. | 247,491. | 0. |
| VP, POLICY & ADVOCACY | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (11) LAURIE CATHERINE CARAFONE | (i) | 193,955. | 0. | 0. | 8,059. | 21,981. | 223,995. | 0. |
| VP, LEGAL PROGRAMS | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | | | | | | | |
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| | (ii) | | | | | | | |

Page 2

| Very little information in contract in the information of descriptions required for Part II, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. | chedule J (Form 990) 2022 | KIND, | INC. | | | | | 26-2763038 | Page 3 |
|--|-----------------------------------|--------------------|-----------------------|-------------------------------|--------------------------|----------------------------|--------------------|----------------------------------|--------|
| rovide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. | | | | | | | | | |
| | rovide the information, explanati | on, or description | ons required for Part | t I, lines 1a, 1b, 3, 4a, 4b, | 4c, 5a, 5b, 6a, 6b, 7, a | nd 8, and for Part II. Als | so complete this p | eart for any additional informat | ion. |
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SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

2022 Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization ${\bf KIND} \;, \quad {\bf INC} \;.$

Employer identification number 26-2763038

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

KIND SERVES AS THE LEADING ORGANIZATION FOR THE PROTECTION OF

UNACCOMPANIED CHILDREN WHO ENTER THE U.S. IMMIGRATION SYSTEM ALONE AND

STRIVES TO ENSURE THAT NO SUCH CHILD APPEARS IN IMMIGRATION COURT

WITHOUT REPRESENTATION. WE ACHIEVE FUNDAMENTAL FAIRNESS THROUGH

HIGH-QUALITY LEGAL REPRESENTATION AND BY ADVANCING THE CHILD'S BEST

INTERESTS, SAFETY, AND WELL-BEING.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

REPRESENTATION AND BY OTHER MEANS, TO EXAMINE PRACTICES BY WHICH

CHILDREN'S RIGHTS AND INTERESTS CAN BE BEST PROTECTED BOTH WITHIN THE

U.S. IMMIGRATION PROCESS AND WITHIN THE PROCESS OF REPATRIATING

CHILDREN TO THEIR COUNTRY OF ORIGIN, TO DEVELOP EDUCATIONAL MATERIALS

RELATING TO SUCH PRACTICES, TO OPERATE AND MAINTAIN RELATED CHARITABLE,

EDUCATIONAL AND BENEVOLENT PROGRAMS IN FURTHERANCE OF THE AFORESAID

PURPOSES, EITHER BY ITSELF OR IN PARTNERSHIPS, JOINT VENTURES, OR

CONSULTATION ARRANGEMENTS WITH OTHER ENTITIES.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

PARTNERS, WE HAVE HELPED THOSE CHILDREN FIND SAFETY AND FREEDOM FROM

VIOLENCE, ABUSE, AND PERSECUTION. MOST OF KIND'S CLIENTS ARE FLEEING

SOME OF THE WORLD'S MOST DANGEROUS COUNTRIES AND CONDITIONS. IN 2022,

KIND ACCEPTED REFERRALS FOR MORE THAN 35,000 UNACCOMPANIED CHILDREN

NEEDING REPRESENTATION. WE HAVE WELCOMED OVER 70,800 ATTENDEES TO OUR

TRAINING AND PARTNER WITH OVER 800 LAW FIRMS, CORPORATIONS, LAW

SCHOOLS, AND BAR ASSOCIATION PARTNERS.

Name of the organization KIND, INC. Employer identification number 26-2763038

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

UNACCOMPANIED CHILDREN. OUR WORK INCREASING THE CAPACITY OF GOVERNMENT

ACTORS AND AGENCIES TO STRENGTHEN CHILD PROTECTION SYSTEMS IS VITAL TO

OUR EFFORTS.

WORK IN CENTRAL AMERICA/MEXICO

KIND WORKS TO INCREASE ACCESS TO PROTECTION AND RIGHTS FOR MIGRANT

CHILDREN THROUGHOUT THE CENTRAL AMERICA-MEXICO REGION. KIND HAS FOUR

REGIONAL INITIATIVES THAT AIM TO ADDRESS THE ROOT CAUSES OF MIGRATION,

EDUCATE THE PUBLIC ABOUT CHILD MIGRATION IN THE REGION, REUNIFY

SEPARATED FAMILIES, AND ENSURE ACCESS TO INFORMATION AND PROTECTION FOR

MIGRANT CHILDREN. KIND'S INITIATIVES INCLUDE:

KIND'S CENTRAL AMERICAN CHILD RETURN AND REINTEGRATION PROJECT

KIND'S CENTRAL AMERICAN CHILD RETURN AND REINTEGRATION PROJECT PROVIDES

COMPREHENSIVE SUPPORT TO MIGRANT CHILDREN REPATRIATED TO GUATEMALA AND

HONDURAS TO ADDRESS THEIR RANGE OF NEEDS AND SUPPORT THEIR SAFE

REINTEGRATION INTO THEIR FAMILIES AND COMMUNITIES. KIND PROVIDES

PRE-DEPARTURE COORDINATION TO ENSURE THAT CHILDREN ARE NOT RETURNING TO

DANGEROUS SITUATIONS, TO IDENTIFY REINTEGRATION NEEDS, AND TO PREPARE

CHILDREN AND FAMILIES WITH INFORMATION ON THE RETURN PROCESS. KIND THEN

WORKS WITH LOCAL PARTNER ORGANIZATIONS IN GUATEMALA AND HONDURAS TO

PROVIDE HOLISTIC SUPPORT FOR CHILDREN AND THEIR FAMILIES, INCLUDING

PSYCHOSOCIAL SUPPORT AND ASSISTANCE WITH ACCESSING EDUCATION, MEDICAL,

AND MENTAL HEALTH SERVICES, AS WELL AS IDENTIFYING OPPORTUNITIES FOR

SKILLS BUILDING, JOB TRAINING, AND INTERNSHIPS FOR OLDER YOUTH. THIS

SUPPORT ALLOWS CHILDREN AND THEIR FAMILIES TO ACCESS OPPORTUNITIES

Name of the organization $\mbox{KIND}\,, \quad \mbox{INC}\, .$

Employer identification number 26-2763038

WITHIN THEIR COMMUNITIES AND PROVIDES ALTERNATIVES TO RE-MIGRATION. IN

2022, KIND PROVIDED REINTEGRATION SERVICES TO 250 RETURNED CHILDREN,

ALONG WITH THEIR FAMILIES, SERVING A TOTAL OF APPROXIMATELY 1090

INDIVIDUALS, AND CONNECTING THEM TO VITAL SERVICES INCLUDING MENTAL

HEALTH, MEDICAL CARE, EDUCATION, AND BASIC NEEDS. KIND ENGAGES WITH THE

U.S. AND CENTRAL AMERICAN GOVERNMENTS TO IMPROVE THE REPATRIATION

PROCESS TO ENSURE IT IS CHILD-FRIENDLY. KIND ALSO ADVOCATES FOR

INCREASED U.S. FOREIGN ASSISTANCE AND INVESTMENT FROM CENTRAL AMERICAN

COUNTRIES TO ADDRESS THE ROOT CAUSES OF CHILD MIGRATION FROM THE REGION

AND TO EXPAND SERVICES AVAILABLE FOR RETURNING UNACCOMPANIED MIGRANT

CHILDREN AND THEIR FAMILIES.

(2) GENDER AND MIGRATION INITIATIVE

RIND'S GENDER AND MIGRATION INITIATIVE USES RESEARCH, ADVOCACY, AND

PROGRAMMING TO PREVENT AND ADDRESS GENDER-BASED VIOLENCE, A LEADING

CAUSE OF FORCED CHILD MIGRATION FROM CENTRAL AMERICA. KIND WORKS WITH

LOCAL PARTNER ORGANIZATIONS IN GUATEMALA AND HONDURAS TO ENGAGE

CHILDREN AND YOUTH, TEACHERS, PARENTS AND CAREGIVERS, AND COMMUNITY

MEMBERS IN VIOLENCE PREVENTION PROGRAMMING. PROGRAMMING RESPONDS TO THE

SPECIFIC NEEDS OF LOCAL COMMUNITIES AND INCLUDES SCHOOL-BASED

PREVENTION WORKSHOPS FOR SECONDARY SCHOOL STUDENTS, LEADERSHIP AND

ECONOMIC EMPOWERMENT PROGRAMMING FOR ADOLESCENT GIRLS, AND SEXUAL ABUSE

PREVENTION WORKSHOPS FOR TEACHERS. IN 2022, KIND AND PARTNER

ORGANIZATIONS ENGAGED 958 INDIVIDUALS IN GUATEMALA AND HONDURAS IN

GENDER-BASED VIOLENCE PREVENTION EFFORTS.

KIND ALSO WORKS WITH ORGANIZATIONS AND EXPERTS IN CENTRAL AMERICA AND
MEXICO TO GATHER UP-TO-DATE INFORMATION ON THE PREVALENCE AND IMPACT OF

Name of the organization $\mbox{KIND}\,, \quad \mbox{INC}\, .$

Employer identification number 26-2763038

GENDER-BASED VIOLENCE AND USES THAT INFORMATION TO ADVOCATE WITH

POLICYMAKERS TO STRENGTHEN PROTECTION AND HUMANITARIAN RESPONSE AND

SERVICES FOR MIGRANT CHILDREN AFFECTED BY GENDER-BASED VIOLENCE.

(3) CROSS BORDER FAMILY UNIFICATION & PROTECTION INITIATIVE IMMIGRATION ENFORCEMENT POLICIES PUT IN PLACE BY GOVERNMENTS IN THE REGION HAVE LED TO THE SHORT OR LONG-TERM SEPARATION OF THOUSANDS OF CHILDREN FROM THEIR PARENTS OR CAREGIVERS. MANY CASES INVOLVE SEPARATION ACROSS BORDERS, WHERE A PARENT IS SENT BACK TO THE COUNTRY OF ORIGIN, BUT THE CHILD REMAINS IN THE UNITED STATES, OR A CHILD IS SENT TO THE COUNTRY OF ORIGIN, BUT THE PARENT REMAINS IN MEXICO OR THE UNITED STATES. SEPARATED CHILDREN MAY END UP IN THE DOMESTIC FOSTER CARE SYSTEM IN THE UNITED STATES, OR WITH A RELATIVE WHO CANNOT PROVIDE LONG-TERM CARE. FOLLOWING SEPARATION ACROSS BORDERS, CHILDREN AND THEIR CAREGIVERS OFTEN DO NOT KNOW HOW TO REUNIFY, AND IN SOME CASES MAY NOT EVEN KNOW HOW TO FIND ONE ANOTHER. KIND ASSISTS FAMILIES HARMED BY SEPARATION ACROSS BORDERS AND SEEKING TO REUNIFY BY HELPING FAMILY MEMBERS LOCATE AND COMMUNICATE WITH ONE ANOTHER, UNDERSTAND THEIR OPTIONS FOR REUNIFICATION, AND, WHEN DESIRABLE AND POSSIBLE, REUNIFY. KIND ALSO OFFERS PSYCHOLOGICAL SUPPORT SERVICES TO FAMILIES REUNIFYING IN THE COUNTRY OF ORIGIN, TO HELP RESTORE FAMILY BONDS HARMED BY SEPARATION. IN 2022 KIND IMPLEMENTED A DEPARTMENT OF STATE FUNDED PROJECT TO REUNIFY FAMILIES SEPARATED BETWEEN 2017-2018 BY ADMINISTRATIVE POLICIES IN PLACE AT THE TIME. THROUGH THIS PROJECT, WE CONDUCTED OUTREACH TO SEPARATED FAMILIES TO INFORM THEM OF THEIR RIGHT TO REUNIFICATION UNDER AN ADMINISTRATIVE REUNIFICATION PATHWAY INITIATED IN SPRING 2022. KIND ALSO WORKS WITH SEPARATED CHILDREN AND FAMILIES IN THE COUNTRY OF ORIGIN TO WITH PROTECTION NEEDS TO IDENTIFY

Schedule O (Form 990) 2022 Page **2**

Name of the organization $\mbox{KIND, INC.}$

Employer identification number 26-2763038

OPTIONS FOR SAFETY. IN 2022 KIND'S CROSS-BORDER FAMILY UNIFICATION AND PROTECTION INITIATIVE ASSISTED 666 SEPARATED FAMILIES.

(4) MEXICO INITIATIVE

KIND'S PROGRAMMING IN MEXICO SEEKS TO INCREASE ACCESS TO RIGHTS AND PROTECTION FOR ALL UNACCOMPANIED MIGRANT CHILDREN IN MEXICO, WHETHER MEXICO IS THEIR COUNTRY OF ORIGIN, TRANSIT, DESTINATION, OR RETURN. KIND'S STAFF AT THE U.S.-MEXICO BORDER PROVIDES KNOW-YOUR-RIGHTS TRAINING AND INFORMATION, AS WELL AS LEGAL CASE CONSULTATIONS AND TO UNACCOMPANIED CHILDREN SEEKING PROTECTION IN THE UNITED STATES. AT MEXICO'S SOUTHERN BORDER, KIND'S MULTI-DISCIPLINARY TEAM PROVIDES LEGAL ASSISTANCE AND PSYCHOSOCIAL SUPPORT TO CHILDREN AND THEIR CAREGIVERS. TO ENHANCE THE CAPACITY OF THE MEXICAN GOVERNMENT TO PROTECT UNACCOMPANIED CHILDREN, KIND TRAINS MEXICAN CHILD PROTECTION AUTHORITIES AND OTHER GOVERNMENT OFFICIALS AND NGOS ON TOPICS INCLUDING U.S. AND MEXICAN LAWS AND SYSTEMS REGARDING UNACCOMPANIED IMMIGRANT CHILDREN, BEST INTEREST DETERMINATIONS, AND BEST PRACTICES FOR WORKING WITH MIGRANT CHILDREN. KIND ADVOCATES WITH POLICYMAKERS IN MEXICO AND THE U.S. AS WELL AS INTERNATIONAL BODIES TO INCREASE ACCESS TO PROTECTION AND RIGHTS FOR UNACCOMPANIED MIGRANT CHILDREN IN MEXICO. KIND ALSO WORKS WITH PARTNER ORGANIZATIONS AT MEXICO'S NORTHERN AND SOUTHERN BORDERS TO MONITOR CONDITIONS FOR UNACCOMPANIED MIGRANT CHILDREN, AND USES INFORMATION GATHERED THROUGH MONITORING TO INFORM ADVOCACY AND LEGAL SERVICES WORK. IN 2022 KIND PROVIDED LEGAL AND PSYCHOSOCIAL ASSISTANCE TO MORE THAN 750 CHILDREN IN MEXICO.

EUROPEAN INITIATIVE

Name of the organization $\mbox{KIND} \mbox{,} \quad \mbox{INC} \mbox{.}$

Employer identification number 26-2763038

POLAND, AND THE UNITED KINGDOM TO PROVIDE HIGH-QUALITY LEGAL ASSISTANCE

AND INFORMATION TO UNACCOMPANIED AND SEPARATED CHILDREN ON A RANGE OF

ISSUES, SUCH AS ASYLUM, FAMILY REUNIFICATION, AGE ASSESSMENT, AND HUMAN

TRAFFICKING, AND CITIZENSHIP. AT THE SAME TIME KIND AND ITS PARTNERS

DEVELOP PRINCIPLES, POLICY, AND PRACTICAL MEASURES TO ADVANCE

CHILDREN'S RIGHTS AND PROTECTION. IN 2022, MORE THAN 900 CHILDREN

RECEIVED ASSISTANCE THROUGH KIND'S EUROPEAN INITIATIVE.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

ADEQUATE FUNDING FOR UNACCOMPANIED CHILDREN'S SERVICES.

FORM 990, PART VI, SECTION A, LINE 8B:

THE ORGANIZATION DID NOT DOCUMENT ALL MEETINGS HELD BY COMMITTEES WITH AUTHORITY TO ACT ON BEHALF OF THE GOVERNING BODY DURING TAX YEAR.

FORM 990, PART VI, SECTION B, LINE 11B:

THE 990 IS PROVIDED TO THE TREASURER FOR REVIEW AND QUESTIONS. THE FULL BOARD WILL RECIEVE A COPY BEFORE IT IS FILED WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

KIND REQUIRES MEMBERS, TRUSTEES, AND OFFICERS TO DISCLOSE THE EXISTENCE OF

A FINANCIAL INTEREST AND ALL MATERIAL FACTS RELATED TO THAT INTEREST. THE

REMAINING BOARD OR COMMITTEE MEMBERS THEN DETERMINE IF A CONFLICT OF

INTEREST EXISTS. IF A CONFLICT IS DETERMINED TO EXIST, THESE MEMBERS THEN

DETERMINE WHETHER KIND CAN REASONABLY ENTER INTO A TRANSACTION OR

ARRANGEMENT THAT DOES NOT GIVE RISE TO A CONFLICT, OR IF THAT IS NOT

POSSIBLE, THAT THE TRANSACTION OR ARRANGEMENT THAT GIVES RISE TO THE

CONFLICT IS IN KIND'S BEST INTERESTS, TO ITS BENEFIT, FAIR AND REASONABLE.

Schedule O (Form 990) 2022 Page 2

Name of the organization **Employer identification number** 26-2763038 KIND, INC. IF A MEMBER FAILS TO DISCLOSE A POTENTIAL OR ACTUAL CONFLICT OF INTEREST APPROPRIATE DISCIPLINARY OR CORRECTIVE ACTION MAY BE TAKEN. DIRECTORS, OFFICERS, AND MEMBERS ARE REQUIRED TO SIGN ANNUALLY A STATEMENT THAT THEY HAVE RECEIVED A COPY OF THE CONFLICT OF INTEREST POLICY, HAVE READ AND UNDERSTOOD IT, AND AGREE TO COMPLY WITH IT. FORM 990, PART VI, SECTION B, LINE 15A: KIND ENGAGED AN INDEPENDENT BUSINESS MANAGEMENT FIRM TO ANALYZE COMPARABILITY MARKET DATA ON COMPENSATION IN CONJUNCTION WITH THE BOARD OF DIRECTORS. COMPENSATION ADJUSTMENTS WERE MADE INCLUDING BOTH CHANGES FOR THE PRESENT AND CHANGES FOR THE FUTURE. FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990: CA, CT, DC, GA, MD, MA, NJ, NY, PA, TX, VA, WA, FL, RI FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE FROM KIND UPON WRITTEN OR TELEPHONE REQUEST AND IS AVAILABLE ON THE KIND WEBSITE.

SCHEDULE R (Form 990)

Name of the organization

Related Organizations and Unrelated Partnerships
Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990.

Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.

KIND, INC.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

26-2763038

| Part I Identification of Disregarded Entities. Complet | | on Form 990, Part IV, line 33 | | | | | Г | | |
|--|--------------------------------------|---|-------------------------------|----------|--------------------------------------|---------|---------------------------------|-----------------------------|---|
| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state of foreign country) | r Total in | | (e) End-of-year | | Direct o | (f) controlling ntity |) |
| KIND GLOBAL LLC | | | | | | | | | |
| 1201 L STREET NW, FLOOR 2 | | | | | | | | | |
| WASHINGTON, DC 20005 | INTERNATIONAL MANAGEMENT | DISTRICT OF COLUMBIA | <u> </u> | 0. | | 0. | KIND, INC. | | |
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| Part II Identification of Related Tax-Exempt Organizations during the tax year. | Itions. Complete if the organization | answered "Yes" on Form 990 | , Part IV, line 34 | , becaus | l e it had one | or more | l related tax-exe | mpt | |
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | | (e) blic charity s (if section | | (f) ct controlling entity | 1 | g) 512(b)(13) rolled ity? |
| · | | Toroigir oburitry) | | | 01(c)(3)) | | · | Yes | No |
| ASOCIACION PARA LA DEFENSA LEGAL DE LOS NINOS MIGRANTES - KIND (A.C.), 1201 L STREET NW, FLOOR 2, WASHINGTON, DC 20005 | IMMIGRATION ASSISTANCE | MEXICO | | | | KIND, | INC. | | х |
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| Part III | Identification of Related Organizations Taxable as a Partnership. | Complete if the organization answered | "Yes" on Form 990, | Part IV, line 34, | because it had one or mo | re related |
| raitiii | organizations treated as a partnership during the tax year. | | | | | |

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| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (1 | h) | (i) | (j) | (k) | |
| Name, address, and EIN of related organization | Primary activity | Legal domicile (state or foreign | Direct controlling entity | Predominant income (related, unrelated, excluded from tax under sections 512-514) | Share of total income | Share of end-of-year assets | | ortionate itions? | Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | General of managing partner? | Percentage ownership | |
| | | country) | | sections 512-514) | | 833013 | Yes | No | K-1 (Form 1065) | Yes N | <u> </u> | |
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Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) | (| i) |
|--|------------------|--|---------------------------|---|-----------------------|-----------------------------------|-------------------------|-----|-----------------------------------|
| Name, address, and EIN of related organization | Primary activity | Legal domicile (state or foreign | Direct controlling entity | Type of entity (C corp, S corp, or trust) | Share of total income | Share of end-of-year assets | Percentage ownership | | tion b)(13) rolled tity? |
| | | country) | | ŕ | | | | Yes | No |
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Page 3

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

| b Giπ, grant, or capital contribution to related organization(s) | | | | מו | |
|---|-------------|-----------------|---------------------------------|-----------|-----------|
| c Gift, grant, or capital contribution from related organization(s) | | | | 1c | X |
| d Loans or loan guarantees to or for related organization(s) | | | | 1d | X |
| e Loans or loan guarantees by related organization(s) | | | | 1e | X |
| | | | | | |
| f Dividends from related organization(s) | | | | 1f | X |
| g Sale of assets to related organization(s) | | | | 1g | X |
| h Purchase of assets from related organization(s) | | | | 1h | X |
| i Exchange of assets with related organization(s) | | | | 1i | X |
| j Lease of facilities, equipment, or other assets to related organization | ion(s) | | | 1j | X |
| | | | | | |
| k Lease of facilities, equipment, or other assets from related organize | | | | 1k | <u> X</u> |
| I Performance of services or membership or fundraising solicitation | | | | 11 | <u> </u> |
| m Performance of services or membership or fundraising solicitation | | | | 1m | <u> </u> |
| n Sharing of facilities, equipment, mailing lists, or other assets with | | | | 1n | X |
| Sharing of paid employees with related organization(s) | | | | 10 | X |
| | | | | | 37 |
| p Reimbursement paid to related organization(s) for expenses | | | | 1p | X |
| q Reimbursement paid by related organization(s) for expenses | | | | 1q | X |
| r Other transfer of cash or property to related organization(s) | | | | 1r | Х |
| | | | | 1s | X |
| 2 If the answer to any of the above is "Yes," see the instructions for | | | | | |
| • | (b) | (c) | (d) | , | |
| (a) Name of related organization | Transaction | Amount involved | Method of determining amount in | volved | |
| | type (a-s) | | | | |
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| 232163 09-14-22 | | | Schedule | R (Form 9 | 90) 2022 |

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under sections 512-514) | Are all partners sec 501(c)(3) orgs.? | (g) Share of end-of-year assets | Disprition allocat | opor- late tions? | General manage partner | (k) Percentage ownership |
|--|--------------------------------|---|---|---------------------------------------|--|--------------------|-------------------------|------------------------|--------------------------|
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